

Budget - DRAFT

2022-2023



Appendices to Budget Report

Contents:

Appendix A	REVENUE BUDGET SUMMARY
Appendix B	INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES
Appendix C	REVENUE BUDGET VARIATION ANALYSIS
Appendix D	CAPITAL PROGRAMME SUMMARY
Appendix E	CAPITAL PROGRAMME FINANCING STATEMENT
Appendix F	GOVERNMENT GRANT RESERVE
Appendix G	REVENUE BUDGET FORWARD PLAN
Appendix H	RESERVES
Appendix I	INFORMATION TECHNOLOGY RESERVE
Appendix J	RENEWAL AND REPAIRS RESERVE
Appendix K	PRIORITY, INCOME & EFFICIENCY REVIEW (PIER OUTCOMES)
Appendix K2	COUNCIL EFFICIENCIES AND EQUALITIES IMPACTS ASSESSMENTS SUMMARY
Appendix L	LAND DISPOSAL PROGRAMME
Appendix M	COUNCIL TAX - TO FOLLOW WHEN INFORMATION AVAILABLE
Appendix N	FORESHORE TRUST BUDGET (TO FOLLOW - TO BE DETERMINED IN MARCH)
Appendix O	REVENUE BUDGET SUMMARIES
Appendix P	CAPITAL PROGRAMME

REVENUE BUDGET SUMMARY**Appendix A**

	2021-2022 Original Budget £	2021-2022 Revised Budget £	2022-2023 Estimate Budget £
Directorates			
Corporate Resources	807,560	637,460	445,430
Operational Services	12,160,078	13,476,340	12,732,840
Direct Service Expenditure	12,967,638	14,113,800	13,178,270
Contingency Provision (incl. R&R Reserve)	500,000	0	300,000
Total Service Expenditure	13,467,638	14,113,800	13,478,270
Provision for the Repayment of Principal (MRP)	1,722,911	1,668,155	1,741,200
Net Interest (Earnings) / Payments	1,452,027	1,304,375	1,579,758
Total Expenditure	16,642,576	17,086,330	16,799,228
Amount to be met from Grant and Collection Fund			
Government Grant - Revenue Support Grant	(1,009,837)	(1,009,837)	(1,040,990)
Covid Grants (Unringfenced)	(698,862)	(698,862)	0
Lower Tier Services Grant	(162,661)	(162,661)	(171,333)
2022/23 Services Grant	0	0	(263,308)
New Homes Bonus	(173,162)	(173,162)	(158,442)
NNDR (Surplus) / Deficit	167,253	167,253	100,000
Council Tax (Surplus) / Deficit	(103,621)	(103,621)	(51,824)
Housing Benefit Administration Grant	(397,789)	(411,383)	(425,209)
Council Tax Support Admin Grant	(164,592)	(156,974)	(156,974)
Business Rates	(2,602,886)	(2,602,886)	(2,051,632)
Business Rates - Pooling	(1)	(50,619)	(57,879)
Business Rates - Section 31 Grant	(1,569,173)	(1,569,173)	(2,049,368)
Council Tax - Section 31 Grant	(199,520)	(199,520)	0
Council Tax	(7,103,645)	(7,103,645)	(7,390,176)
Total Funding	(14,018,495)	(14,075,089)	(13,717,134)
Funding deficit / (surplus)	2,624,081	3,011,241	3,082,094
Collection Fund - deficit(20/21)			
NNDR - Deficit (2020/21)	-	-	5,095,785
Business Rates Section 31 Reserve	-	-	(5,095,785)
Net Position deficit/(surplus)	-	-	0
Reserve movements			
Contributions to Reserves (e.g. R&R)	723,150	689,000	689,000
Use of Earmarked Reserves (see Appendix H)	(1,864,300)	(3,153,282)	(1,598,800)
Net Contribution to/(from) Reserves	(1,141,150)	(2,464,282)	(909,800)
Use of Reserves to fund Deficit			
Transfer from General Reserve	(1,282,931)	(346,959)	(2,072,294)
Transfer to/(from) Specific Reserve	(200,000)	(200,000)	(100,000)
Total	(1,482,931)	(546,959)	(2,172,294)
General Fund Movement	0	0	0
Net Council Expenditure	15,501,426	14,622,048	15,889,428

COUNCIL TAX

<u>2021-2022</u>			<u>2022-2023</u>		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
14,018,495		Budget requirement	13,717,134		
(1,009,837)		Revenue Support Grant	(1,040,990)		
(164,592)		Council Tax Administration Support Grant	(156,974)		
(173,162)		New Homes Bonus	(158,442)		
63,632		Collection Fund (Surplus) / Deficit	48,176		
(3,028,005)		Other non-ring fenced grants	(2,967,096)		
(2,602,886)		Retained Business Rates	(2,051,632)		
7,103,645	276.17	Borough Council Tax	7,390,176	281.67	1.99%
39,715,797	1,544.04	County Council Precept	42,329,989	1,613.37	4.49%
2,506,094	97.43	Fire Authority Precept	2,607,171	99.37	1.99%
5,527,915	214.91	Police and Crime Commissioner Precept	5,900,964	224.91	4.65%
54,853,451	2,132.55	Total Council Tax	58,228,299	2,219.32	4.07%
	25,722	Council Taxbase at Band D		26,237	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<u>2021-22</u>		<u>Relationship</u>	<u>East Sussex</u>	<u>East Sussex</u>	<u>Hastings</u>	<u>2022-2023</u>	
<u>Total Amount</u>	<u>Band and Value *</u>	<u>to Band D</u>	<u>C.C.</u>	<u>Police and Crime Commissioner</u>	<u>Fire Authority</u>	<u>B.C.</u>	<u>Total Amount</u>
£1,421.69	A - up to £40,000	6 / 9	£1,075.58	£149.94	£66.25	£187.78	£1,479.55
£1,658.65	B - £40,001 up to £52,000	7 / 9	£1,254.84	£174.93	£77.29	£219.08	£1,726.14
£1,895.59	C - £52,001 up to £68,000	8 / 9	£1,434.11	£199.92	£88.33	£250.37	£1,972.73
£2,132.55	D - £68,001 up to £88,000	-	£1,613.37	£224.91	£99.37	£281.67	£2,219.32
£2,606.45	E - £88,001 up to £120,000	11 / 9	£1,971.90	£274.89	£121.45	£344.26	£2,712.50
£3,080.35	F - £120,001 up to £160,000	13 / 9	£2,330.42	£324.87	£143.53	£406.86	£3,205.68
£3,554.24	G - £160,001 up to £320,000	15 / 9	£2,688.95	£374.85	£165.62	£469.45	£3,698.87
£4,265.10	H - over £320,000	18 / 9	£3,226.74	£449.82	£198.74	£563.34	£4,438.64
43,744	Number of properties on Council Tax Banding List						43,842
£25,722	Each £1 of Council Tax at Band D will raise						£26,237

Appendix A (continued)

1. BUSINESS RATES BASELINE

	Budget 2021-22 Amount £	Revised Budget 2021-22 Amount £	Budget 2022-23 Amount £
NNDR Income			
Gross rateable value	61,565,469	62,858,915	62,858,915
Small business multiplier	49.9	49.9	49.9
Gross rates receivable	<u>30,721,169</u>	<u>31,366,599</u>	<u>31,366,599</u>
Reliefs and allowances for bad debt and appeals	<u>(9,913,272)</u>	<u>(12,135,901)</u>	<u>(11,647,447)</u>
Net rates less losses	20,807,897	19,230,698	19,719,152
Cost of Collection allowance	<u>(132,166)</u>	<u>(130,460)</u>	<u>(132,166)</u>
NNDR Income	<u>20,675,731</u>	<u>19,100,238</u>	<u>19,586,986</u>
Hastings BC Share (40%)	8,270,292	7,640,095	7,834,794
Tariff Calculation			
Business Rates Baseline for HBC	9,486,922	9,486,922	9,486,922
DCLG calculation of baseline funding level	3,819,518	3,819,518	3,819,518
Adjustment for Revised budget	0	0	0
Tariff	<u>5,667,405</u>	<u>5,667,404</u>	<u>5,667,405</u>
Levy calculation			
Total income	8,270,292	7,640,095	7,834,794
Add 50% small business relief	763,353	1,107,084	1,104,123
Add reliefs attracting Section 31 grant	314,049	942,217	779,520
Adjusted income	<u>9,347,694</u>	<u>9,689,396</u>	<u>9,718,437</u>
Less Tariff	<u>(5,667,405)</u>	<u>(5,667,404)</u>	<u>(5,667,405)</u>
	3,680,289	4,021,992	4,051,032
Baseline funding level	<u>(3,819,518)</u>	<u>(3,819,518)</u>	<u>(3,819,518)</u>
Growth	<u>(139,228)</u>	<u>202,474</u>	<u>231,515</u>
Levy payable (50%)	<u>1</u>	<u>101,237</u>	<u>115,757</u>
Pooling income (50% of levy / additional pool share)	<u>(1)</u>	<u>(50,619)</u>	<u>(57,879)</u>
Safety Net calculation			
Baseline funding level	3,819,518	3,819,518	3,819,518
Threshold (92.5% of baseline funding level)	3,533,054	3,533,054	3,533,054
Adjusted income less Tariff	<u>3,680,289</u>	<u>4,021,992</u>	<u>4,051,032</u>
Difference	<u>147,235</u>	<u>488,938</u>	<u>517,978</u>
Safety Net receivable	0	0	0
Business Rates Collection			
Business Rates precept	8,270,292	7,640,095	7,834,794
Tariff	(5,667,405)	(5,667,404)	(5,667,405)
Levy	(1)	(101,237)	(115,757)
Safety Net	0	0	0
Net Business Rates collection	<u>2,602,886</u>	<u>1,871,454</u>	<u>2,051,632</u>

2. COLLECTION FUND

	2021-22 Original Budget £	2021-22 Revised Budget £	2022-23 Estimate Budget £
Council Tax (Surplus) / Deficit	(103,621)	(103,621)	(51,824)
Non Domestic Rates (Surplus) / Deficit	167,253	167,253	5,195,785
Total Collection Fund (Surplus) / Deficit	63,632	63,632	5,143,961

**INTEREST, MINIMUM REVENUE PROVISION &
CONTRIBUTIONS TO RESERVES****Appendix B**

	2021-22 Original Budget £000's	2021-22 Revised Budget £000's	2022-23 Estimated Outturn £000's
Net Interest Payments	1,452	1,304	1,580
Contributions to Reserves	723	689	689
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	1,723	1,668	1,741
Total	3,898	3,662	4,010
Interest	£000's	£000's	£000's
Gross Interest Payable	2,115	1,843	2,137
Gross Interest Received	(609)	(504)	(503)
Income and expenditure in relation to investment properties	(64)	(45)	(64)
Fees	10	10	10
	1,452	1,304	1,580
Contributions to Reserves	£000's	£000's	£000's
IT Reserve	214	189	189
Government Grant Reserve	0	0	0
Transfer to Specific Reserve re: Resilience and Stability Reserve	0	0	0
Transfer to Specific Reserve re: Housing Licensing	1	0	0
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	0	0
	723	689	689
Total Contributions To Reserves	723	689	689

SUMMARISED FULL BUDGET VARIATION ANALYSIS**Appendix C**

	2021/22 Revised Budget		2022/23 Budget	
	£	£	£	£
2020/21 Budget Surplus / (Deficit)		(1,482,931)		(1,482,931)
Growth Items				
Inflation	0		(665,400)	
R&R Reserve funded items	(428,909)		0	
Fees and Charges	0		172,000	
PIER Growth / Change items -				
Waste and Environmental Enforcement Team - Lower Fixed Penalty income	(25,000)		(10,000)	
Legal Division - Lower level of costs being recovered	(10,000)		(10,000)	
Regeneration Activity - one off income removed	(25,000)		(25,000)	
Staffing - Planning and Enforcement	0		(59,000)	
Planning Policy - Development Plan	21,000		(117,000)	
External Audit Costs - 21/22 onwards (£25k less £5k additional govt funding)	(20,000)		(20,000)	
		(487,909)		(734,400)
Savings				
PIER Savings - See Appendix K	1,075,509	1,075,509	1,355,580	1,355,580
Other changes				
(Increase) / Decrease in Provision for the Repayment of Principal (MRP)		54,756		(18,289)
(Increase) / Decrease in Contingency Provision		500,000		200,000
Additional interest costs		147,652		(127,731)
Government Grant - Revenue Support Grant		0		31,153
Lower Tier Services Grant		0		8,672
New Homes Bonus		0		(14,720)
Council Tax and NNDR Changes		56,594		357,362
R&R Reserve funded items		0		156,800
Factory Units and Other Properties		184,330		266,900
Other Expenditure		(227,512)		(242,412)
Homelessness		(336,120)		(783,000)
Controlling Migration Fund		(124,070)		33,300
Housing Licensing		(11,360)		175,760
Dangerous Structures		(522,500)		0
Local Plan		(135,990)		(201,820)
Towns Fund		(83,870)		120,000
Cliff Railways		(135,740)		(33,860)
(Increase) / Decrease Other Net Changes		1,382,202		(1,238,658)
Unfunded Deficit		(146,959)		(2,172,294)
Use of Reserves to fund deficit				
Transfer from General Reserve	346,959		2,072,294	
Transfer to/(from) Specific Reserve	(200,000)		100,000	
		146,959		2,172,294
Balance		0		0

CAPITAL PROGRAMME SUMMARY

	Original 2021/22	Revised 2021/22	2022/23	2023/24	2024/25	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Net cost by Service							
Corporate Resources	11,693	2,402	11,174	288	0	0	13,864
Operational Services	1,088	1,272	3,680	8,885	6,085	1,465	21,387
	12,781	3,674	14,854	9,173	6,085	1,465	35,251

Net cost by Status

Committed Schemes	c	9,504	2,568	10,164	873	585	1,465	15,655
Uncommitted Schemes	u	318	34	200	2,300	2,000	0	4,534
New Schemes	n	2,959	1,072	4,490	6,000	3,500	0	15,062
		12,781	3,674	14,854	9,173	6,085	1,465	35,251

Gross cost of schemes analysed by service

Corporate Resources		13,243	2,837	12,289	288	0	0	15,414
Operational Services		9,220	5,124	9,457	12,941	8,141	3,521	39,184
		22,463	7,961	21,746	13,229	8,141	3,521	54,598

CAPITAL PROGRAMME FINANCING STATEMENT

Appendix E

	2021/22 Original £'000	2021/22 Revised £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	Total over life of Programme £'000
<u>Spending</u>						
<u>Capital Spending</u>						
Total Gross Spend	22,463	7,961	21,746	13,229	8,141	51,077
Capital Grants and Contributions Received	(9,682)	(4,287)	(6,892)	(4,056)	(2,056)	(17,291)
Capital Requirement	12,781	3,674	14,854	9,173	6,085	33,786
<u>Financing available</u>						
New Capital receipts in year	5,030	50	6,019	250	50	6,369
Bfwd Capital Receipts	26	0	0	969	0	0
Total	5,056	50	6,019	1,219	50	6,369
<u>Finance Used</u>						
Capital Reserve / Revenue/R&R reserve	69	206	184	23	0	413
Capital Receipts used from asset sales	30	50	5,050	250	50	5,400
Capital receipts from prior years	26	0	0	0	0	0
Total Financing available from internal resources	125	256	5,234	273	50	5,813
<u>Remaining Financing Requirement</u>	12,656	3,418	9,620	8,900	6,035	27,973

Government Grant Reserves

Appendix F

Cost Centre Code	Description	Holding Account Code	Balance b/f 1 April 2021 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2022 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2023 £ 000's
20110	DCE-Revenues Division	Q1028	(417)	0	60	(357)	0	72	(286)
20124	EU Exit Funding Reserve	Q1039	(52)	0	52	0	0	0	0
20298	High Street Clean-up	Q1041	0	0	0	0	0	0	0
20216	FLAG	Q1011	0	0	0	0	0	0	0
20310	Local Authority Parks Improvement	Q1043	(1)	0	1	0	0	0	0
20262	Street Games	Q1032	0	0	0	0	0	0	0
20263	Sports for All	Q1030	0	0	0	0	0	0	0
20314	Countryside Stewardship	Q1007	(39)	0	8	(31)	0	8	(23)
Total			(510)	0	122	(388)	0	80	(309)

Revenue Budget Forward Plan

Appendix G

Ref	Revenue Budget Forward Plan	2021-22 Budget £000's	2021-22 Revised Projection £000's	2022-23 Projection £000's	2023-24 Projection £000's	2024-25 Projection £000's	2025-26 Projection £000's
1	Direct Service Expenditure (Net)	12,968	14,114	13,178	13,642	14,115	14,597
2	Funding Commitments:-						
3	Election Costs (bi-annually)				(70)		(70)
4	Savings/Additional Income Identified						
5	Previous PIER savings						
6	Theatre - reduced contributions				(100)	(100)	(100)
7	Potential PIER savings/growth (net) at 30 December 2021				(78)	(78)	(78)
8	Income - Property				(70)	(70)	(70)
9	Income - re Schemes in Capital Programme				(187)	(715)	(1,146)
10	Fees and Charges				(60)	(120)	(180)
11	Other:						
12	Contingency Provision	500	0	300	300	300	300
13	Interest (net of Fees) & other Adjustments	1,452	1,304	1,580	1,753	1,935	2,040
14	Minimum Revenue Provision (excl. Inc Gen Adj)	1,723	1,668	1,741	2,006	2,327	2,638
15	Contribution to Reserves	723	689	689	689	689	689
16	Net Use of Earmarked Reserves	(1,864)	(3,153)	(1,599)	(1,599)	(1,599)	(1,599)
17	Net Council Expenditure	15,502	14,622	15,889	16,226	16,684	17,021
18	Taxbase	25,722	25,722	26,237	26,499	26,764	27,032
19	Council Tax	276.17	276.17	281.67	287.27	292.99	298.82
20	Funding						
21	From Collection Fund - Council Tax	(7,104)	(7,104)	(7,390)	(7,612)	(7,842)	(8,078)
22	From Collection Fund - Business Rates	(2,603)	(2,603)	(2,052)	(2,093)	(2,135)	(2,177)
23	Revenue Support Grant	(1,010)	(1,010)	(1,041)	(1,062)	(1,083)	(1,105)
24	Covid Grants Unringfenced	(699)	(699)				
25	2022/23 Services Grant			(263)			
26	Lower Tier Services Grant	(163)	(163)	(171)	(175)	(178)	(182)
27	New Homes Bonus	(173)	(173)	(158)	0	0	0
28	Council Tax Support Admin Grant	(165)	(157)	(157)	(157)	(157)	(157)
29	Housing Benefit Admin Grant	(398)	(411)	(425)	(425)	(425)	(425)
30	NNDR (Surplus) / Deficit	167	167	100	100	0	0
31	NNDR Pooling	(0)	(51)	(58)	(58)	(58)	(58)
32	Business Rates Section 31 Grant	(1,569)	(1,569)	(2,049)	(2,090)	(2,132)	(2,175)
33	Council Tax - Section 31 Grant	(200)	(200)				
34	Council Tax Surplus	(104)	(104)	(52)	0	0	0
35	Contribution To General Fund	(14,019)	(14,075)	(13,717)	(13,572)	(14,010)	(14,356)
36							
37	Funding Shortfall / (Surplus)	1,483	547	2,172	2,654	2,674	2,665
38							
39	Use of General Reserve	(1,283)	(347)	0	0	0	0
40							
41	Use of Resilience and Stability Reserve	(200)	(200)	(100)	(100)	0	0
42							
43	Net Funding Shortfall / (Surplus)	0	0	2,072	2,554	2,674	2,665

RESERVES

Appendix H

	2021 / 22			2022 / 23			
	Balance at 1 April 2021 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2022 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2023 £'000
General Reserve	(7,159)	(212)	347	(7,024)	0	2,072	(4,952)
Capital Reserve	(150)	0	0	(150)	0	50	(100)
Earmarked Reserves							
Renewal and Repairs Reserve	(1,629)	(500)	1,233	(896)	(500)	648	(748)
Risk Management Reserve	(315)	0	15	(300)	0	15	(285)
Information Technology Reserve	(247)	(189)	233	(203)	(189)	214	(178)
On-Street Car Parking Surplus Reserve	(40)	0	0	(40)	0	0	(40)
Section 106 Reserve (Revenue)	(465)	0	49	(416)	0	49	(367)
Section 106 Reserve (Capital)	(386)	0	323	(63)	0	0	(63)
Government Grant Reserve	(510)	0	122	(388)	0	80	(309)
Monuments in Perpetuity	(46)	0	1	(45)	0	1	(44)
Ore Valley Reserve	(250)	0	0	(250)	0	0	(250)
Resilience and Stability Reserve	(1,000)	0	200	(800)	0	100	(700)
Transition Reserve	0	0	0	0	0	0	0
Redundancy Reserve	(665)	0	225	(440)	0	225	(215)
Community Safety Reserve	0	0	0	0	0	0	0
Economic Development Reserve	0	0	0	0	0	0	0
Safer Hastings Partnership	(88)	0	10	(78)	0	0	(78)
Disabled Facilities Grant	(3,611)	(2,056)	1,400	(4,267)	(2,056)	2,056	(4,267)
First World War Project	0	0	0	0	0	0	0
Invest to Save and Efficiency Reserve	(144)	0	12	(132)	0	82	(50)
Clinical Commissioning Group	0	0	0	0	0	0	0
Carry-forward Reserve	(1,070)	0	1,070	0	0	0	0
Controlling Migration	(116)	(109)	109	(116)	0	116	0
Towns Fund	0	(113)	60	(53)	0	53	0
Selective Licensing Reserve (inc. redundancy)	(144)	0	144	0	0	0	0
Revenue Hardship Fund	(80)	0	0	(80)	0	0	(80)
Syrian Refugee Resettlement Programme	(21)	0	21	0	0	0	0
Housing Licensing Reserve	(412)	0	8	(404)	0	172	(232)
Community Housing Fund	(35)	0	0	(35)	0	0	(35)
Business Rates Section 31 Reserve	(4,959)	0	0	(4,959)	0	4,959	0
	(23,542)	(3,179)	5,581	(21,140)	(2,745)	10,892	(12,993)

EXPENDITURE FUNDED BY USE OF RESERVES
(expenditure & transfers) / Income & transfers

Cost Centre / Account	2021-22 Original	2021-22 Revised	2022-23 Estimate
	£	£	£
General Reserve			
General reserve Saving to/(Use of)	(247,000)	346,959	(2,072,294)
Total	(247,000)	346,959	(2,072,294)
Transfers between Reserves			
Carry Forward Reserve to General Reserve	Q1004 0	0	0
Government Grant Reserve to General Reserve	Q1011 0	(47,000)	0
Carry Forward Reserve to Controlling Migration	NEW 0	0	0
Selective Licensing Reserve to General Reserve	Q1042 0	(144,000)	0
Syrian Refugee Reserve to General Reserve	Q1033 0	(21,000)	0
Carry Forward Reserve to Towns Fund	NEW 0	0	0
	0	(212,000)	0
Carry Forward Reserve			
Carried forward	Q1004 (81,000)	(1,070,000)	0
	(81,000)	(1,070,000)	0
Capital Reserve			
2016 - 950th Anniversary (£330k in total over 3 years)	Q1017 0	0	0
Various Capital Expenditure to be Financed			
CPO - Empty Homes Strategy -capital	(50,000)	0	(50,000)
	(50,000)	0	(50,000)
Disabled Facilities Grant			
Disabled Facilities Grant - Salaries	Q1008 (60,000)	(60,000)	(60,000)
Disabled Facilities Grant - Capital	(1,752,584)	(1,340,000)	(1,996,000)
	(1,812,584)	(1,400,000)	(2,056,000)
Renewal & Repairs Reserve			
(per programme of works - Appendix J)			
Capital	Q1026 (704,500)	(927,409)	(547,700)
Vehicles	(46,000)	(206,000)	0
Contingency	0	0	0
	(100,000)	(100,000)	(100,000)
	(850,500)	(1,233,409)	(647,700)
Transition Reserve			
Transfer to General Fund	Q1034 0	0	0
Resilience and Stability Reserve			
	Q1031 (200,000)	(200,000)	(100,000)
Information Technology Reserve			
(per programme of works - Appendix I)			
	Q1013 (248,000)	(233,000)	(214,000)
	(248,000)	(233,000)	(214,000)
Invest to Save & Efficiency Reserve			
Transfer to General Fund	Q1015 (82,000)	(11,700)	(82,000)
Transfer to Capital Reserve	0	0	0
	(82,000)	(11,700)	(82,000)
Redundancy Reserve			
Transfer to General Fund	Q1024 (225,000)	(225,000)	(225,000)
	(225,000)	(225,000)	(225,000)
Land Charges Reserve			
Capital	0	0	0
Land Charges Reserve to Revenue Hardship Fund	0	0	0
Land Charges Reserve to General Reserve	0	0	0
	0	0	0

<u>Earmarked Reserves</u>	Cost Centre	2021-22 Original £	2021-22 Revised £	2022-23 Estimate £
<u>Government Grant Reserve</u>	Various			
capital (further details - Appendix F)		0 (153,000)	0 (74,603)	0 (79,700)
		<u>(153,000)</u>	<u>(74,603)</u>	<u>(79,700)</u>
<u>Monuments in Perpetuity</u>	Q1023			
capital				
Revenue	20303	(500)	(1,000)	(1,000)
		<u>(500)</u>	<u>(1,000)</u>	<u>(1,000)</u>
<u>S106 Reserve</u>				
Capital	Q2451	(7,000)	(323,000)	0
Revenue	Q1029	(49,000)	(49,000)	(49,000)
		<u>(56,000)</u>	<u>(372,000)</u>	<u>(49,000)</u>
<u>On-Street Car Parking Surplus Reserve</u>	Q1003			
Havelock Road Crossing	20292	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Risk Management Reserve</u>	Q1014			
Risk Management Schemes	20135	(15,000)	(15,000)	(15,000)
		<u>(15,000)</u>	<u>(15,000)</u>	<u>(15,000)</u>
<u>Ore Valley</u>	Q1002			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Safer Hastings partnership</u>				
		0	(10,000)	0
		<u>0</u>	<u>(10,000)</u>	<u>0</u>
<u>Clinical Commissioning Group</u>	Q1020			
Housing NHS CCG		0		0
Lets Get Moving		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Selective Licensing</u>	Q1042			
Selective Licensing surplus / deficit	20195	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>First World War Reserve</u>	Q1010			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Housing Licensing Reserve</u>	Q1036			
Housing Licensing Reserve		0	(7,910)	(172,310)
		<u>0</u>	<u>(7,910)</u>	<u>(172,310)</u>
<u>Syrian Refugee Resettlement Programme</u>	Q1033			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Community Housing Fund</u>	Q1037			
Housing Administration		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Controlling Migration</u>	Q1044			
		(33,300)	(108,750)	0
		<u>(33,300)</u>	<u>(108,750)</u>	<u>0</u>
<u>Revenue Hardship Fund</u>	Q1027			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Towns Fund</u>	NEW			
		(113,000)	(59,910)	(53,090)
		<u>(113,000)</u>	<u>(59,910)</u>	<u>(53,090)</u>
<u>Business Rates Section 31 Reserve</u>	Q2498			
		0	0	(4,959,000)
		<u>0</u>	<u>0</u>	<u>(4,959,000)</u>
Total use of earmarked and capital reserves *	A	<u>(3,919,884)</u>	<u>(5,022,282)</u>	<u>(8,703,800)</u>
Revenue use of earmarked reserves		(1,864,300)	(3,153,282)	(6,557,800)
Transfers between Reserves		0	(212,000)	0
Capital use of earmarked reserves		(1,855,584)	(1,869,000)	(2,046,000)
Transition Reserve and Com / Econ Reserve		(200,000)	0	(100,000)
Total Expenditure & Transfers (Excl. General Reserve Use)	B	<u>(3,919,884)</u>	<u>(5,234,282)</u>	<u>(8,703,800)</u>

INFORMATION TECHNOLOGY RESERVE					Appendix I
	2021-22	2021-22	2022-23	2023-24	2024-25
	Original	Revised	ESTIMATE	ESTIMATE	ESTIMATE
	£'000	£'000	£'000	£'000	£'000
OPENING BALANCE :					
BALANCE B/FWD. AT 1 APRIL	(247)	(247)	(203)	(178)	(153)
EXPENDITURE :					
GOVCONNECT	9	7	9	9	9
MICROSOFT LICENSING FOR TEST ENVIRONMENT	15	16	0	0	0
RESILIENCE IMPROVEMENTS	0	0	0	0	0
ANTI VIRUS	0	9	0	0	0
KACE SYSTEMS MANAGEMENT SERVER	4	0	0	0	0
SERVICE REVIEW EFFICIENCY PROJECTS	90	0	90	90	90
PC HARDWARE AND SOFTWARE	115	124	115	115	115
MICROSOFT 365	0	0	0	0	0
SERVER OPERATING SYSTEMS UPGRADES	10	10	0	0	0
UPS UPGRADES	0	0	0	0	0
COMMVault UPGRADE	5	10	0	0	0
CONTRACT COMPLIANCE SYSTEM UPGRADE	0	5	0	0	0
VIRTUALISATION WARRANTY REDRESH	0	12	0	0	0
SAN WARRANTY REFRESH	0	2	0	0	0
SAN ADDITIONAL STORAGE	0	25	0	0	0
SOFTWARE ASSET MANAGEMENT	0	13	0	0	0
	248	233	214	214	214
INCOME :					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(189)	(189)	(189)	(189)	(189)
CLOSING BALANCE :					
BALANCE IN-HAND C/FWD. AT 31 MARCH	(188)	(203)	(178)	(153)	(128)

RENEWAL AND REPAIRS RESERVE**APPENDIX J**

2020-21		2021-22 ORIGINAL BUDGET £	2021-22 REVISED BUDGET £	2022-23 ESTIMATED BUDGET £
Actual £				
<u>OPENING BALANCE:</u>				
1,555,956	BALANCE BROUGHT FORWARD	1,366,656	1,628,909	895,500
<u>INCOME:</u>				
508,000	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	500,000	500,000
508,000		508,000	500,000	500,000
<u>EXPENDITURE:</u>				
435,047	PROGRAMMED REPAIRS AND REDECORATIONS	199,000	190,100	222,500
	OTHER REPAIRS & RENEWALS	505,500	943,309	325,200
435,047	SUB TOTAL	704,500	1,133,409	547,700
	0 CAPITAL EXPENDITURE FUNDED FROM RESERVES	46,000	0	0
	0 VEHICLES	0	0	0
	0 PROVISION FOR UNEXPECTED ITEMS	100,000	100,000	100,000
435,047		850,500	1,233,409	647,700
<u>CLOSING BALANCE:</u>				
1,628,909	BALANCE CARRIED FORWARD	1,024,156	895,500	747,800

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2021-2022	2021-2022	2022-2023	2023-2024	2024-2025
				ORIGINAL BUDGET £	REVISED BUDGET £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20116	PR001	TOWN HALL	Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection	20,000	20,000	30,000	30,000	30,000
20118	PR047	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
20118	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
20118	PR049	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	10,500	6,000	6,000	6,000
20118	PR051	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
20118	PR52	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	1,000	1,000	1,000	1,000
20118	PR54	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	20,000	10,000	25,000	25,000	25,000
20118	PR55	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR57	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	2,000	2,000	2,000	2,000
20118	PR58	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
20132	PR008	BANK BUILDINGS	External redecs to front elevation	8,000	8,000	0	0	0
20131	PR009	MICRO UNIT FACTORIES	External redecs	5,000	5,000	0	0	0
20131	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	30,000	30,000	0	0	0
20132	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	10,000	10,000	0	0	0
20245	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20245	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20258	PR034	FALAISE FITNESS CENTRE	External redecorations.	0	0	25,000	25,000	0
20303	PR014	CREMATORIUM - CREMATOR FT2	Rehearthng & rebricking of cremator FT2	7,000	7,000	7,000	7,000	7,000
20303	PR014	CREMATORIUM - CREMATOR FT3	Rebricking / rehearthng of cremator FT3	8,000	0	46,000	8,000	8,000
20303	PR52a	CEMETERY	Path health & safety repairs	8,000	8,000	8,000	8,000	8,000
20310	PR52	PARKS	Path health & safety repairs	10,000	10,000	10,000	10,000	10,000
20250	OR210	FRONT LINE	Concrete health & safety inspection & testing	6,000	6,000	6,000	6,000	6,000
20250	OR255	FRONT LINE	Concrete health & safety repair works	9,000	9,000	9,000	9,000	9,000
20250	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	9,000	9,000
20252	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	0	0	2,000	2,000	2,000
20259	PR033	SUMMERFIELDS SPORTS CENTRE	External redecs	5,000	6,200	0	0	0
20310	PR026	SPORTS PAVILIONS	Int/ext redecs.	4,000	4,000	8,000	8,000	8,000
20310	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,000	5,000	5,000	5,000
20313	PR028	HASTINGS C P - VISITOR CENTRE	Int/ext redecs.	2,500	2,900	0	0	0
20306	PR030	HASTINGS STATION - FISHING BOAT FEATURE	Survey repairs / redecs	0	2,000	0	0	0
20306	PR031	TOWN CENTRE UNDERPASS	Decoration	0	1,000	0	0	0
		Total of Programmed work		199,000	190,100	222,500	184,500	159,500

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2021-2022 ORIGINAL BUDGET £	2021-2022 REVISED BUDGET £	2022-2023 ESTIMATE £	2023-2024 ESTIMATE £	2024-2025 ESTIMATE £
20245	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	0	0	30,000	0	0
20249	OR250	WHITE ROCK THEATRE	General repair contributions	20,000	13,500	20,000	0	0
20249	OR251	WHITE ROCK THEATRE	Contribution to large plant / boiler replacement	0	1,000	0	0	0
20306	OR314	FISHING BOAT AT STATION APPROACH	Repairs inc. stone dressing	2,000	2,000	0	0	0
20310	OR231	CLIFF REPAIR SURVEY	Biennial or Sextennial survey	0	8,000	15,000	0	0
20313	OR211	HASTINGS COUNTRY PARK - TACKLEWA	Health & safety repairs and repointing	0	0	1,000	0	0
20259	OR326	INDOOR BOWLS CENTRE	Equality Act works	10,000	30,000	0	0	0
20259	OR332	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	0	0	5,000	0	0
20251	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs to interior of window openings	0	7,814	9,000		0
20310	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	50,000	101,000	100,000	100,000	0
20117	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	0	18,000	0	0	0
20117	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	0	0	5,000	0	0
20245	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing to prevent water ingress	18,000	0	18,000	0	0
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	30,000	30,000	50,000	0	0
20310	OR364	BEXHILL REC WEST	Internal redecoration	10,000	10,000	0	0	0
20245	OR374	WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	5,000	5,000	0	0	0
20310	OR385	ALEXANDRA PARK	Information Shelter lower decoration	2,000	2,000	0	0	0
20310	OR392	ALEXANDRA PARK	Lower Stream Culvert Wall	0	3,500	0	0	0
20310	OR395	WHITE ROCK GARDENS	Demolition of old toilet block	9,000	9,000	0	0	0
20245	OR405	EAST HILL CLIFF RAILWAY - UPPER STATION	Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards	10,000	10,000	0	0	0
20303	OR410	CEMETERY CHAPEL	Front window and stone reveal repairs	20,000	20,000	0	0	0
20313	OR411	HASTINGS COUNTRY PARK	Surface dressing to Coastguard Lane tarmac/asphalt path surfacing	25,000	25,000	0	0	0
20246	OR412	HASTINGS CASTLE	Curtain wall consolidation following emergency stabilisation works	0	25,000	0	0	0
20251	OR413	HASTINGS MUSEUM & ART GALLERY	Works to improve security following report	0	10,000	0	0	0
20259	OR416	SUMMERFIELDS LEISURE CENTRE	Re-tiling of edge of pool	0	100,000	0	0	0
20310	OR417	BEXHILL REC BRIDGE 6	Repair & redec to steel support (H&S)	0	0	0	0	0
20313	OR418	HCP LOWER ECCLESBOURNE GLEN	2 no. new boardwalk bridges (H&S)	0	0	0	0	0
20310	OR419	ST JOHNS PLAYGROUND	Stabilise playground retention wall	0	2,500	0	0	0
20310	OR420	TORFIELD MUGA	Survey of subsidence to MUGA corner	2,500	4,500	0	0	0
20310	OR421	SUMMERFIELDS WOODS	New bridge over heritage site Roman Bath (H&S)	0	0	0	0	0
20310	OR422	WEST MARINA GARDENS	Timber repairs & redecorate	2,000	2,000	0	0	0
20310	OR423	ALEXANDRA PARK SHORNDEN	Reservoir access point for Idverde	1,500	1,500	0	0	0
20313	OR424	HASTINGS COUNTRY PARK OLD VISITOR CENTRE	External & redecoration	2,500	2,500	0	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2021-2022 ORIGINAL BUDGET £	2021-2022 REVISED BUDGET £	2022-2023 ESTIMATE £	2023-2024 ESTIMATE £	2024-2025 ESTIMATE £
20313	OR425	HASTINGS COUNTRY PARK HIGH WICKHAM	Replace knee rail with posts	2,500	2,500	0	0	0
20310	OR426	GENSING GARDENS	Sandstone wall repairs	3,000	3,000	0	0	0
20310	OR427	WHITE ROCK GARDENS EAST	Make good to pillar remains	0	2,000	0	0	0
20310	OR428	WHITE ROCK GARDENS WEST	Repair or replace tennis court fence	3,500	3,500	0	0	0
20310	OR429	ALEXANDRA PARK	Resin bonded paths phased resurfacing	5,000	5,000	0	0	0
20313	OR430	HASTINGS COUNTRY PARK YARD	Clear historic waste	6,000	6,000	0	0	0
20287	OR431	CARLISLE PARADE UNDERGROUND CAR PARK	Replacement of lighting	0	10,000	0	0	0
20251	OR432	HASTINGS MUSEUM & ART GALLERY	Lightning protection upgrade	5,000	5,000	0	0	0
20250	OR433	BOTTLE ALLEY	Cleaning of glass mosaic	0	10,710	0	0	0
20117	OR434	MURIEL MATTERS HOUSE	Heating pipe insulation	15,000	15,000	0	0	0
20313	OR435	HASTINGS COUNTRY PARK PATHS - EAST COASTGUARD LANE	Reapply 'Fibredec' last laid in 2015	25,000	25,000	0	0	0
20117	OR436	MURIEL MATTERS HOUSE	Repairs to rear car park waterproofing	0	0	17,200	0	0
20250	OR437	WEST OF HAVEN	Resurface MP path to worn areas of mesh	0	6,000	0	0	0
20250	OR438	CINQUE PORTS WAY	Resurface highway tarmac (non ESCC)	0	17,785	0	0	0
20250	OR439	MILLSTONE FOUNTAIN	Replace inlet grille & improve internals	2,000	2,000	0	0	0
20250	OR440	BOTTLE ALLEY UPPER	Railing replacement - heritage railings poor	25,000	25,000	0	0	0
20245	OR441	EAST HILL LIFT PUBLIC CONVENIENCE	Interior refit due to dampness	0	0	10,000	0	0
20310	OR442	GENSING GARDENS WALL	Rebuild wall in Conservation Area.	60,000	60,000	0	0	0
20310	OR443	BEXHILL EAST SPORTS PAVILION	Full roof replacement	34,000	34,000	0	0	0
20310	OR444	WARRIOR SQUARE GARDENS (EAST)	Major repair works	8,000	8,000	0	0	0
20310	OR445	WHITE ROCK GARDENS	Major repair works to west boundary wall	12,000	12,000	0	0	0
20310	OR446	WHITE ROCK SUN SHELTER	Repair and redecorate shelter railings	2,000	2,000	0	0	0
20287	OR447	GRAND PARADE UGCP	Concrete repairs to prom support beams	20,000	27,000	0	0	0
20148	OR448	BUS SHELTERS	Repair & Replacement Programme	12,000	12,000	15,000	0	0
20251	OR449	HASTINGS MUSEUM & ART GALLERY HEATING BOILERS	Replace existing heating boiler	0	0	30,000	0	0
20132	OR450	12/13 York Buildings Flat Conversion	Contribution to capital project	46,000	46,000	0	0	0
20132	OR451	12/13 York Buildings Flat Conversion	Potential Contribution to capital project II -tbd	0	160,000	0	0	0
		Total of Other Work		505,500	943,309	325,200	100,000	0

Appendix K					
PIER Outcomes	Cost Centre	Revised 2021-22 £'000	2022-23 £'000	2023-24 £'000	2024-25 £'000
PIER Savings identified in previous years for 2022/23 (not included elsewhere)					
Senior Management Restructure (remainder - £260k p.a.in total when completed)	Various	42	54	54	54
Theatre - Reduced Contribution	20249	0	100	200	200
Land sales - Interest generated by proceeds from land sales/Use of capital receipts	Various	0	75	75	75
Rental Space - Muriel Matters House			13	13	13
Total Prior year identified savings for 2021-22 onwards	Sub-total	42	229	329	329
PIER Savings identified for 2021/22 onwards following review of 2020/21 final accounts and 2021/22 budgets					
Off Street Car Parking - Business Rates Appeal - Priory St	20287	111	26	26	26
Off Street Car Parking - Premises Insurance	20287	11	11	11	11
Off Street Car Parking - cash collection contract	20287	5	5	5	5
Hastings Country Park - Parking Charges - volume increase	20312	7	7	7	7
Cemetery & Crematorium - premises Insurance	20303	3	3	3	3
Refuse Collection - fees and charges - volume	20293	11	10	10	10
Audit - Supplies and services	20108	13	13	13	13
DSO - Waste and Cleansing service - Equipment and materials	20323	20	20	20	20
Greenwaste - additional income - volume increase	20296	35	35	35	35
Parks & Gardens - Routine Mtc - s106 profiling	20310	20	20	20	20
Parks & Gardens - Premises Insurance	20310	5	5	5	5
Parks & Gardens - IT link to Alexandra park removed	20310	2	2	2	2
Building Surveyors - Revised Budget	20105	5	5	5	5
Administrative Buildings - Muriel Matters House - Business Rate Appeal	20117	8	8	8	8
Non-distributed Costs - unfunded pension costs - decrease	20125	102	102	102	102
Hastings Contact Centre - Team leader post	20113	53	39	39	39
Housing Management & admin - reduced insurance, postage & systems costs	20172	0	8	8	8
Renewable Energy Solutions - hired and contracted services	20321	49	50	50	50
Savings	Sub-total	462	369	369	369
Savings - including Selected Expenditure Freeze in 2021/22 (Nov 2021 - March 2022)					
Hastings Contact Centre - Reduced hours by a staff member	20113	10	10	10	10
External Funding (Contain Outbreak Management Fund) - salaries funded	various	45	0	0	0
Admin Bldgs - Town Hall - including £500 pwk/ Rental of Rooms	20116	24	24	24	24
Transformation team - End of two fixed term posts	20115	17	62	62	62
Corporate Personnel Expenses - revised training budget	20112	30	20	20	20
Legal - Freeze on Recruitment (beyond debt recovery staffing)	20106	50	0	0	0
Revenues And Benefits - (Including, Doc Mail £15k, Supplies and Services £10k)	20110	25	15	15	15
Waste and Environmental Enforcement Team - Wardens - recruitment of 2 posts postponed one to be filled	20297	54	25	25	25
Housing - new external funding of rental deposits	20187	100	50	50	50
White Rock Area Development - supplies and services	20209	30	30	30	30
1066 Country Campaign - 2021/22 contribution (given carry forward last year)	20222	50	0	0	0
Additional 2021/22 savings and selected Expenditure Freeze	Sub-total	435	236	236	236
New PIER Savings for 2022/23 Budget					
Civic and ceremonial - Transport	20240	1	1	1	1
Filming - additional Income (HBC Share)	20241	21	6	6	6
White Rock Area Development - Staffing - covered by external grants (staff transferred)	20209	35	35	35	35
Cultural Activities - Stade Saturdays - funded by external grant in 2021/22 - then ends	20212	5	5	5	5
External funding initiatives (salaries met by Towns Fund)	20177	25	25	25	25
Regeneration Activity - Locate East Sussex - end in 2023/24 unless funding secured	20208	0	10	30	30
Marketing & Communications Post - transfer to regeneration - (Town Fund)	tdb	6	32	32	32
Admin buildings - MMH - Shred it - Less often/ Water bottles/ Audio Visual / Cleaning	20117	4	4	4	4
Rent out further floor - Muriel Matters House	20117	0	0	30	30
Street cleaning DSO - No annual hire of Mechanical Sweeper	20323	0	10	10	10
DSO St. Cleaning Service - stop No NI 195 checks(detritus inspection) from July 2023	20323	0	0	12	12
Regeneration Manager Secondment -Post partially backfilled	20102	7	24	0	0
Revenues And Benefits - reorganisation 2022/23 - Incl Agency Staff reduction	20110	0	175	175	175
Youth Activities (Young Persons Council) £5k to £3k	20221	0	2	2	2
Asset Sales: Revenue implications					
Whitworth Road / Queensway (land off new roundabout - both sides)		0	0	23	23
Burton St Leonards Property (£400k)		0	0	18	18
Harrow Lane - Use of Capital receipt in place of new borrowing vs investment (£5.5m)		0	75	75	75
Remove groyne refurbishment works (HBC funded) in 2022/23 and all carry forwards (£105k)		0	6	6	6
Civic Silver/regalia - limited sale - receipt		0	30	0	0
Hometrack - Housing Prices information - Supplies and services	20185	0	4	4	4
IT- technology Reserve - temporarily reduce annual contributions- hardware /software		25	25	25	25
R&R contributions - end of vehicle contributions (now leasing)		8	8	8	8
Public Convenience Cleaning contract		0	36	36	36
Grounds Mtc - end flower towers in Wellington Square	20310	0	8	8	8
Grounds Mtc - £30k contract payment (Optivo)				30	30
Total Savings	Sub-total	137	521	600	600
Total Savings		1,076	1,356	1,534	1,534
Budget Adjustments Identified					
Waste and Environmental Enforcement Team - Lower Fixed Penalty income	20297	(25)	(10)	(10)	(10)
Building Cleaning Contract	Various		(63)	(51)	(39)
Homelessness	20182	(336)	(783)	(744)	(707)
Legal Division - Lower level of costs being recovered	20106	(10)	(10)	(10)	(10)
Regeneration Activity - one off income removed	20208	(25)	(25)	(25)	(25)
Staffing - Planning and Enforcement	20180	0	(59)	(59)	(59)
Planning Policy - Development Plan	20341	21	(117)	(47)	0
External Audit Costs - 21/22 onwards (£25k less £5k additional govt funding)	20108	(20)	(20)	(20)	(20)
	Sub-total	(395)	(1,087)	(966)	(870)
Overall Savings (Growth)		681	269	568	665

Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2022/23 onwards and equality impact

The council is acutely aware of the impact it's spending and savings decisions has on our town and communities. In allocating its resources, the council must first fund its statutory responsibilities – the activity it is required by law to undertake. The level of funding available to the council has been greatly reduced since 2010, and more recently by the pandemic which has impacted our income levels and increased service demand from our most vulnerable residents who are entitled to support. This leaves the council seeking to balance funding for its priorities. In proposing service and budget reductions, the council has sought to mitigate as far as possible negative consequences for our community.

Note: The following table identifies the likelihood of negative impact of these budget decisions on groups who share protected characteristics as defined by the Equality Act 2010. The council's budget also funds a significant level of other activity, (much of which is discretionary) to meet the needs of our most vulnerable and socially excluded residents, to address inequality of opportunity and deprivation).

Proposal	Savings/ Income £000			HBC Staff impact	
	22/23 £	23/24 £	24/25 £		
PIER Savings identified previously for 2022/23 & beyond (not included elsewhere) (PIER = Priorities, income, efficiency reviews)					
1. Remainder of 2019/20 Senior Management Restructure (£260k p.a.in total) – achieved by resignations /retirements	54,000	54,000	54,000	0.6 FTE	Low
2. White Rock Theatre - Reduced subsidy contribution from 2022/23 and further reduction from 23/24 onwards when current contract ends	100,000	200,000	200,000	N/A	Low
3. Land sales - Interest generated by proceeds from land sales/Use of capital receipts	75,000	75,000	75,000	N/A	N/A
4. Rental Space - Muriel Matters House – Rental income from new tenant that was secured after the last budget was set.	13,000	13,000	13,000	N/A	N/A

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
Savings identified during the PIER process for the 2022/23 budget					
a) BUDGET MANAGEMENT SAVINGS - identified during review of final accounts and 2021/22 budgets					
5. Off-Street Car Parking - Business Rates Appeal - Priory Street	26,000	26,000	26,000	N/A	N/A
6. Off-Street Car Parking - Premises Insurance	11,000	11,000	11,000	N/A	N/A
7. Off-Street Car Parking - Cash collection contract	5,000	5,000	5,000	N/A	Low
8. Hastings Country Park - Parking Charges - volume increase	7,000	7,000	7,000	N/A	Low
9. Cemetery & Crematorium - Premises Insurance	3,000	3,000	3,000	N/A	N/A
10. Refuse Collection - Fees and charges – volume increase	10,000	10,000	10,000	N/A	Low
11. Audit - Supplies and services	13,000	13,000	13,000	N/A	N/A
12. DSO - Waste and Cleansing service - Equipment and materials efficiency savings	20,000	20,000	20,000	N/A	N/A
13. Greenwaste - Additional income - volume increase	35,000	35,000	35,000	N/A	N/A
14. Parks & Gardens - Routine maintenance using section106 budgets as profiled	20,000	20,000	20,000	N/A	N/A
15. Parks & Gardens - Premises Insurance cost renegotiation/ reduction	5,000	5,000	5,000	N/A	N/A
16. Parks & Gardens - IT link to Alexandra park no longer required	2,000	2,000	2,000	N/A	N/A

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
	22/23 £	23/24 £	24/25 £		
17. Building Surveyors – Budget revision	5,000	5,000	5,000	N/A	N/A
18. Administrative Buildings - Muriel Matters House - Business Rate Appeal	8,000	8,000	8,000	N/A	N/A
19. Non-distributed Costs - Unfunded pension costs – decrease in call on budget for staff who left HBC previously	102,000	102,000	102,000	N/A	N/A
20. Hastings Contact Centre – Vacant Team Leader post	39,000	39,000	39,000	1 FTE	Low – the CCC service levels have been kept at an appropriate level without this post. The capacity in CCC team will continue to support those who are unable to use our on-line service access routes
21. Housing Management and administration – Efficiency saving from reduced postage costs	8,000	8,000	8,000	N/A	Low
22. Renewable Energy Solutions – Reduction in use of external contractors – work is now being done in-house	50,000	50,000	50,000	N/A	N/A
IN-YEAR SAVINGS TO BE CONTINUED: The following were identified as in-year savings made in November – these have been reviewed to identify what can be continued into future years					
23. Hastings Contact Centre – Staff requested reduced hours	10,000	10,000	10,000	0.2 FTE	Low – see line 20 above
24. External Funding – use of Covid Outbreak Management Fund (COMF) – to fund work undertaken by staff diverted to support C-19 management and vaccination programme.	TBC if allocation for 22/23?	0	0	N/A	N/A – this funding will cover the work HBC officer are undertaking to support the NHS and VCS colleagues to ensure the most vulnerable in our town are able to receive their vaccinations as easily as possible.

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
	22/23 £	23/24 £	24/25 £		
25. Admin Buildings – Rental of Town Hall as a vaccination centre – anticipated to continue in 2022/23	24,000	24,000	24,000	N/A	Low
26. Transformation team – 2 fixed term posts end 31 st March 2022	62,000	62,000	62,000	1 FTE 1 FTE (vacant)	Low
27. Corporate Personnel Expenses - Revised training budget due to use of apprenticeship levy and potential for cheaper virtual training.	20,000	20,000	20,000	N/A	Low
28. Revenues and Benefits non-staff efficiency savings - Doc Mail £15k	15,000	15,000	15,000	N/A	Low
29. Waste and Environmental Enforcement Team/ Wardens – Delete one of two vacant posts	25,000	25,000	25,000	1 FTE	Low
30. Housing - New external funding used for providing rental deposits	50,000	50,000	50,000	N/A	Low
31. White Rock Area Development – Reduce budgets allocated for consultancy/feasibility work	30,000	30,000	30,000	N/A	Low
NEW PIER SAVINGS:					
The following are new savings identified during the PIER process to come into effect from 2022/23					
32. Civic and ceremonial – Savings on transport costs	1,000	1,000	1,000	N/A	Low
33. Filming - Additional income (HBC Share)	6,000	6,000	6,000	N/A	N/A
34. White Rock Area Development - Post moved to Town Deal team	35,000	35,000	35,000	N/A	N/A

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
	22/23 £	23/24 £	24/25 £		
35. Cultural Activities - Stade Saturdays - funded by external grant during 2021/22 - then ceases	5,000	5,000	5,000	N/A	Low
36. External funding initiatives (salaries met by Towns Fund budget)	25,000	25,000	25,000	N/A	N/A
37. Regeneration Activity: Reduce activity budget by £10k for 2022/23 and cease contribution to Locate East Sussex – from 2023/24	10,000	30,000	30,000	N/A	Low - Due to priority given to delivery of Town Deal and bidding for Levelling up, the focus of the HBC team is on attracting developers and inward investors. Given fiscal status of authority it is felt that reduction of locate budget will have a medium impact during this period of capital development and partnership working to deliver town wide regeneration.
38. Communications Post – re-assigned to support Town Deal team	32,000	32,000	32,000	1 FTE	Low
39. Admin buildings efficiencies from reduced occupation of Muriel Matters House (MMH)	4,000	4,000	4,000	N/A	N/A
40. Rent out further floor in MMH	0	30,000	30,000	N/A	N/A
41. Street cleaning DSO – New ways of working - no longer hire of mechanical sweeper	10,000	10,000	10,000	N/A	N/A
42. Waste Service - Cease NI 195 monitoring by external company from July 2023 – use evidence from My Hastings and internal monitoring	0	12,000	12,000	N/A	N/A

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
	22/23 £	23/24 £	24/25 £		
43. Regeneration manager secondment – Jan 22 – Jan 23 post partially back-filled by Continuous Improvement Manager – net part-year savings	24,000	0	0	N/A	Low
44. Revenues and Benefits – re-organisation following retirement of service manager	175,000 est.	175,000 est.	175,000 est.	2 FTE and 2 FTE agency staff	Low – the level of staff in the new structure will be set to meet the performance standards to deliver the service effectively.
45. Youth Activities - reduce the allocation to Education Future's Trust for administering the Young Person's Council	2,000	2,000	2,000	N/A	Medium – will see a reduction in staff support and small grants budget.
ASSET SALES – revenue implications, i.e. the council can use receipts from sales of assets to avoid or reduce borrowing on capital schemes and this reduces the impact on the revenue budget.					
46. Whitworth Road/Queensway (land off new roundabout - both sides)	0	23,000	23,000	N/A	N/A
47. Burton St Leonards Property	0	18,000	18,000	N/A	N/A
48. Harrow Lane - Use of Capital receipt in place of new borrowing vs investment (£5.5m)	75,000	75,000	75,000	N/A	N/A
49. Civic silver/regalia sale	30,000	0	0	N/A	Low
Other savings					
50. Groyne refurbishment works budget not needed from 2022/23 following significant recent works undertaken with DEFRA grant	6,000	6,000	6,000	N/A	Low
51. Hometrack software system saving – No longer required	4,000	4,000	4,000	N/A	N/A
52. IT technology reserve - Temporarily reduce annual contributions - hardware /software	25,000	25,000	25,000	N/A	N/A

Proposal	Savings/ Income £000				
53. Repairs and Renewal contributions - end of vehicle contributions (now leasing)	8,000	8,000	8,000	N/A	N/A
54. Savings from re-tendering of public conveniences cleaning contract	36,000	36,000	36,000	N/A	N/A
55. Delete budget for annual flower towers in Warrior Square Gardens as part of sustainability approach.	8,000	8,000	8,000	N/A	N/A
56. Grounds Maintenance client partnership arrangements – saving following departure of Optivo from the original joint contract	0	30,000	30,000	N/A	N/A
Growth Items and Budget adjustments					
57. Waste and Environmental Enforcement Team – Lower Fixed Penalty income than anticipated	(10)	(10)	(10)	N/A	Low
58. Additional costs of adding Building Cleaning service to in-house DSO (NB subject to Council decision on 9/2/22)	(63)	(51)	(39)	N/A	Low
59. Increased costs of temporary accommodation for homeless people and families. A new Task Force is being established to identify ways of reducing costs.	(c.783k)	(c.744k)	(c.707k)	N/A	The impact on individuals and families of living in Temporary Accommodation for longer than necessary is well documented, the council seeks to re-house people as soon as possible.
60. Legal Division - Lower level of cost recovery than budgeted - efforts of team are being diverted to debt collection.	(10)	(10)	(10)	N/A	Low
61. Regeneration Activity - One off income removed	(25)	(25)	(25)	N/A	Low

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
	22/23 £	23/24 £	24/25 £		
62. Planning and enforcement staffing – New posts to meet service demands and address backlogs	(59,000)	(59,000)	(59,000)	+ 2 FTE	N/A
63. Planning Policy – Re-profiled costs of Local Plan development	117,000	47,000	0	N/A	N/A
64. Increased External Audit costs (£25k p.a. less £5k government funding)	(20,000)	(20,000)	(20,000)	N/A	Low

Land and Property Disposal Programme**Estimated
Receipts
£****2021/22**Sale of Ex Council Houses
Other

50,000**2022/23**Harrow Lane
Lodge - Burton St Leonards
Whitworth Road (North & South)
Sale of Ex Council Houses
Other

6,019,200**2023/24**Mayfield E
Bexhill Road South
Sandrock
Sale of Ex Council Houses
Other

250,000**2024/25**Sale of Ex Council Houses
Other

50,000**2025/26**

Sale of Ex Council Houses

CORPORATE SERVICES AND GOVERNANCE

Appendix O

Reference NO.	2020-21 ACTUAL	SERVICE	2021-22		2022-23 ESTIMATED OUTTURN	2021-22		2022-23	
			ORIGINAL BUDGET	REVISED BUDGET		BUDGET	VARIANCE	BUDGET	VARIANCE
	£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£	£	£
CR1	211,434	20101 - Managing Director	214,230	217,310	220,570	3,080		6,340	
CR2	326,263	20102 - Corp. Policy, Partnerships and Performance	236,860	278,860	250,200	42,000		13,340	
CR3	211,254	20103 - Electoral Services	223,970	229,800	234,650	5,830		10,680	
CR4	381,112	20104 - Estates Services	397,930	400,630	404,440	2,700		6,510	
CR5	213,185	20105 - Building Surveyors	224,020	219,260	221,500	(4,760)		(2,520)	
CR6	493,229	20106 - Legal Services	515,860	509,110	544,770	(6,750)		28,910	
CR7	238,372	20107 / 20108 - Audit and Investigations Services	242,180	236,840	236,250	(5,340)		(5,930)	
CR8	971,230	20109 - Accountancy Services	1,007,110	1,040,540	1,051,910	33,430		44,800	
CR9	2,337,442	20110 - Revenues Services	2,353,150	2,332,190	2,203,390	(20,960)		(149,760)	
CR10	586,965	20111 - People, Customer and Business Support	607,820	574,820	629,980	(33,000)		22,160	
CR11	183,330	20112 - Corporate Personnel Expenses	185,050	175,180	165,060	(9,870)		(19,990)	
CR12	821,994	20113 - Contact Centre	791,720	719,550	756,290	(72,170)		(35,430)	
CR13	286,402	20115 - Transformation Team	255,870	252,920	195,490	(2,950)		(60,380)	
CR14	56,351	20116 - Admin Buildings - Town Hall	40,460	34,730	25,630	(5,730)		(14,830)	
CR15	500,614	20117 - Admin Buildings - Muriel Matters House	413,210	423,490	429,240	10,280		16,030	
CR16	47,384	20118 - Admin Buildings - General Expenses	66,700	61,200	71,700	(5,500)		5,000	
CR18	1,311,229	20120 - Corporate Expenses	1,243,200	1,284,600	1,278,270	41,400		35,070	
CR19	728,548	20121 - IT	713,180	689,510	703,640	(23,670)		(9,540)	
CR20	339,534	20122 - IT Reserve / Hardware	339,840	324,840	305,840	(15,000)		(34,000)	
CR21	46,525	20123 - Land & Property Systems-GIS	48,960	48,940	48,940	(20)		(20)	
	(10,292,399)	Less recharges to other services	(10,121,320)	(10,121,320)	(10,121,320)	0		0	
	(7)	Unallocated Balance	0	(67,000)	(143,560)	(67,000)		(143,560)	
CR22	(112,374)	20124 - Corporate Management Expenses	784,110	804,110	804,110	20,000		20,000	
CR23	714,038	20125 - Non Distributed Costs	789,980	687,580	655,580	(102,400)		(134,400)	
CR24	1,501,568	20126 / 20127 / 20128 - Benefit Payments and Administration	1,453,100	1,453,100	1,453,100	0		0	
CR25	2,041,999	20129 - Council Tax and Business Rates Collection	603,590	603,590	603,590	0		0	
CR26	(364,452)	20130 - Employment Areas	(362,840)	(382,000)	(376,600)	(19,160)		(13,760)	
CR27	(1,359,420)	20131 - Factory Units	(1,116,110)	(1,557,860)	(1,430,770)	(441,750)		(314,660)	
CR28	(2,967,330)	20132 - Farms and Other Properties	(3,183,720)	(2,926,300)	(3,135,960)	257,420		47,760	
CR29	0	20133 - St Mary in the Castle	0	0	0	0		0	
CR30	(455,816)	20135 - Other Expenditure	176,808	404,320	419,220	227,512		242,412	
CR31	185,489	20136 / 20137 - Registration of Electors	225,910	226,730	226,540	820		630	
CR32	865,452	20138 - Cost of Democracy	831,330	866,800	865,120	35,470		33,790	
CR33	93,822	20139 / 20140 - Election Expenses	200,990	201,000	200,990	10		0	
CR34	0	20144 - Local Strategic Partnership	18,550	18,550	18,550	0		0	
CR35	0	20145 - Sustainable Energy & Development	14,680	14,680	14,680	0		0	
CR36	0	20146 - Public Consultation	6,180	6,180	6,180	0		0	
CR37	24,611	20148 - Shelters and Seats	30,450	30,450	42,840	0		12,390	
CR38	8,189	20149 - Street Naming and Numbering	9,750	9,750	11,840	0		2,090	
CR39	98,274	20150 - Decorative Lighting	88,360	118,520	88,710	30,160		350	
CR40	111,291	20324 - Communications and Design	94,420	125,080	121,270	30,660		26,850	
CR41	226,177	20151 / 20152 / 20155-61 - Foreshore Trust	0	0	0	0		0	
	611,511		665,538	637,280	445,430	(28,258)		(220,108)	

OPERATIONAL SERVICES

Appendix O

Reference NO.	2020-21 ACTUAL	SERVICE	2021-22	2021-22	2022-23 ESTIMATED OUTTURN	2021-22	2021-22
			ORIGINAL BUDGET	REVISED BUDGET		BUDGET VARIANCE	BUDGET VARIANCE
	£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£
OS1	943,992	20169 - Environmental Services Management & Administration	990,220	981,670	943,470	(8,550)	(46,750)
OS2	386,613	20170 - Amenities Administration	413,920	421,560	428,250	7,640	14,330
OS3	487,160	20316 - Waste Service - Management and Admin	464,510	471,280	478,500	6,770	13,990
OS4	818,045	20317 - Parking Service - Management and Admin	853,980	803,970	841,240	(50,010)	(12,740)
OS5	892,081	20172 - Administration - Housing	905,200	895,680	912,320	(9,520)	7,120
OS6	80,679	20173 - Local Land Planning Management & Admin	87,420	87,010	90,790	(410)	3,370
OS7	82,409	20174 - Director of Operational Services	0	0	0	0	0
OS8	276,473	20175 - Leisure Administration	290,200	291,660	294,090	1,460	3,890
OS9	207,397	20176 - Resort Services Management and Administration	217,060	218,160	218,980	1,100	1,920
OS10	516,562	20177 - Regeneration Administration Division	532,320	519,460	511,270	(12,860)	(21,050)
OS11	321,806	20178 - Communications & Marketing	311,540	314,410	311,390	2,870	(150)
	(5,013,216)	Less recharges to other services	(5,066,370)	(5,066,370)	(5,066,370)	0	0
	0	Unallocated Balance	0	(61,510)	(36,070)	(61,510)	(36,070)
OS12	50,891	20179 - Building Control	62,420	62,420	62,420	0	0
OS13	633,357	20180 - Development Control & Conservation	740,490	920,040	836,470	179,550	95,980
OS14	(123,352)	20181 - Local Land Charges Register	(106,570)	(125,520)	(112,850)	(18,950)	(6,280)
OS15	1,825,392	20182 - Homelessness	2,123,870	2,459,990	2,906,870	336,120	783,000
OS16	(1)	20183 - Homelessness Reduction Grant	0	0	0	0	0
OS17	233,854	20207 - Rough Sleeper Prevention	0	0	0	0	0
OS18	11,790	20206 - Syrian Resettlement Programme	0	(64,510)	(82,640)	(64,510)	(82,640)
OS19	89,493	20184 - Social Lettings	76,210	156,540	150,840	80,330	74,630
OS20	89,319	20185 - Homelessness Strategy	103,310	102,210	104,410	(1,100)	1,100
OS21	65,785	20186 - Housing Register	74,100	74,770	74,770	670	670
OS22	(1)	20187 - Funded Deposits	0	0	0	0	0
OS23	(9,458)	20188 - Youth Homelessness	18,280	18,810	22,140	530	3,860
OS24	106,415	20191 - Housing Renewal	395,610	435,040	395,450	39,430	(160)
OS25	62,561	20193 - Controlling Migration Fund	33,300	157,370	0	124,070	(33,300)
OS26	359,002	20195 - Selective licensing	0	0	0	0	0
OS27	(69,015)	20196 - Housing Licensing	(3,450)	7,910	172,310	11,360	175,760
OS28	7,616	20197 - Housing Solution Services	8,080	4,100	11,490	(3,980)	3,410
OS29	(0)	20334 - CHART - Live, Work, Thrive	0	0	0	0	0
OS30	36,080	20200 - Dangerous Structures	2,500	525,000	2,500	522,500	0
OS31	720	20198 - Housing - Works in Default	0	4,650	0	4,650	0
OS32	0	20342 - CHART - Resettlement Employability Project	0	0	0	0	0
OS33	1	20202 - Housing - NHS Clinical Commissioning Group CCG	0	0	0	0	0
OS34	5,435	20204 - Sustainable Housing in Inclusive Neighbourhoods	0	0	0	0	0
OS35	0	20344 - Afghan Resettlement Programme	0	(48,450)	(47,020)	(48,450)	(47,020)
	3,375,884	Housing and Built Environment	3,528,150	4,690,370	4,497,160	1,162,220	969,010

Reference NO.	2020-21 ACTUAL	SERVICE	2021-22	2021-22	2022-23 ESTIMATED OUTTURN	2021-22	2021-22
			ORIGINAL BUDGET	REVISED BUDGET		BUDGET VARIANCE	BUDGET VARIANCE
OS36	253,125	20208 - Regeneration Activity	308,450	294,190	305,660	(14,260)	(2,790)
OS37	89,706	20209 - White Rock Area Development	117,640	52,640	52,640	(65,000)	(65,000)
OS38	337,098	20211 - Planning Policy	368,740	254,040	289,200	(114,700)	(79,540)
OS39	0	20341 - Local Plan	0	135,990	201,820	135,990	201,820
OS40	92,120	20212 - Cultural Activities	124,550	122,350	124,170	(2,200)	(380)
OS41	98,797	20214 - External Funding Initiatives	95,190	96,070	98,430	880	3,240
OS42	20,952	20215 - Community Cohesion	32,790	32,620	32,570	(170)	(220)
OS43	0	20336 - Reopening High Street Fund	0	0	0	0	0
OS44	0	20326 - Hastings Fish Brand	0	0	0	0	0
OS45	168	20217 - Coastal Communities Fund	0	0	0	0	0
OS46	(15,800)	20269 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	(15,800)	(13,350)	67,000	2,450	82,800
OS47	(62,889)	20325 - DESTI Smart	0	(760)	0	(760)	0
OS48	180,768	20219 - Community Partnership	0	0	0	0	0
OS49	0	20335 - LGF Wayfinding	0	0	0	0	0
OS50	2,446	20221 - Youth Activities (Young Persons Council)	5,000	5,000	5,000	0	0
OS51	30,038	20166 - Towns Fund	113,000	196,870	(7,000)	83,870	(120,000)
OS52	65,697	20222 - 1066 Country Campaign	137,920	205,920	137,860	68,000	(60)
OS53	6,140	20223/ 20224 - Tourism Marketing	0	0	0	0	0
OS54	170,405	20225 - Visitor Centre	133,940	105,080	108,460	(28,860)	(25,480)
OS55	6,131	20226 - Community Awareness	3,100	3,100	1,900	0	(1,200)
OS56	60,403	20228, 20229, 20230-20233, 20234-20235, 20237, 20238 - Raising the Profile of Hastings	68,900	52,260	69,350	(16,640)	450
OS57	4,328	20239 - Meteorological Expenses	4,350	4,350	4,350	0	0
OS58	11,403	20240 - Civic & Ceremonial Expenses	14,180	15,180	14,400	1,000	220
OS59	4,042	20241 - Filming	(4,000)	(24,500)	(10,000)	(20,500)	(6,000)
OS60	19,043	20242 - Coastal Protection	19,870	25,470	25,470	5,600	5,600
OS61	6,251	20243 - Navigational Aids	3,620	3,680	3,680	60	60
OS62	19,446	20244 - Env. Schemes Net Shops	25,050	19,450	19,450	(5,600)	(5,600)
OS63	171,055	20245 - Cliff Railways	(138,380)	(2,640)	(104,520)	135,740	33,860
OS64	(12,645)	20246/20247 - Castle and Caves	(14,330)	6,880	(17,860)	21,210	(3,530)
OS65	(211,775)	20248 - Chalets and Beach Huts	(226,130)	(189,440)	(220,860)	36,690	5,270
OS66	464,403	20249 - White Rock Theatre	353,370	268,370	253,370	(85,000)	(100,000)
OS67	211,300	20250 - Seafront	236,770	244,370	220,760	7,600	(16,010)
OS68	375,579	20251 - Museums	423,590	356,040	457,610	(67,550)	34,020
OS69	9,199	20252 - Fishermans Museum	8,630	8,490	10,490	(140)	1,860
OS70	12,092	20257 - Sports Management	(13,910)	(25,120)	(13,910)	(11,210)	0
OS71	45,832	20258 - Falaise Fitness Centre	45,920	46,280	71,280	360	25,360
OS72	248,755	20259 - Sports Centres	48,750	162,680	71,480	113,930	22,730
OS73	0	20271 - CHART Active Hastings	0	(10)	0	(10)	0
OS74	188,659	20264 - Active Hastings & Play Development	152,930	191,500	160,830	38,570	7,900
OS75	57,928	20267 - Play Pathfinder	49,520	40,520	40,520	(9,000)	(9,000)
OS76	99,483	20321 - Renewable Energy Solutions	151,070	101,830	104,710	(49,240)	(46,360)
OS77	7,702	20327 - Museum & Schools Project	0	(4,330)	0	(4,330)	0
OS78	(6,000)	20273 - British BID DCLG - Loan Fund (Business Improvement District)	0	0	0	0	0
3,061,382		Regeneration and Culture	2,634,290	2,791,070	2,578,310	156,780	(55,980)

Reference NO.	2020-21 ACTUAL	SERVICE	2021-22	2021-22	2022-23 ESTIMATED OUTTURN	2021-22	2021-22
			ORIGINAL BUDGET	REVISED BUDGET		BUDGET VARIANCE	BUDGET VARIANCE
OS79	267,118	20276 - Food Safety	282,010	287,000	282,000	4,990	(10)
OS80	152,937	20277 / 20278 - Health and Safety	156,120	156,120	156,120	0	0
OS81	305,174	20279 - Environmental Protection	333,820	321,870	322,830	(11,950)	(10,990)
OS82	38,769	20280 - Pest Control	43,360	50,410	54,640	7,050	11,280
OS83	62,357	20281 - Local Licensing	68,160	78,350	78,430	10,190	10,270
OS84	(68,450)	20283 - Liquor Licensing	(68,760)	(63,760)	(68,760)	5,000	0
OS85	(16,119)	20284 - Gambling Licensing	(18,770)	(16,270)	(16,270)	2,500	2,500
OS86	45,324	20285 - Stray Dog Contract	45,710	45,710	45,710	0	0
OS87	53,820	20286 - Emergency Planning	66,750	69,450	69,450	2,700	2,700
OS88	(218,797)	20287 / 20288 - Parking	(659,100)	(650,650)	(768,700)	8,450	(109,600)
OS89	69,398	20290 - Closed Circuit Television	75,190	75,190	75,190	0	0
OS90	(1,791)	20291 - ESCC Highway Tree Maintenance	(3,000)	(3,000)	(3,000)	0	0
OS91	0	20119 - DSO Operational Building	0	0	8,070	0	8,070
OS92	1,117,453	20293 - Waste Collection	1,221,910	1,344,330	1,385,350	122,420	163,440
OS93	944,092	20294 - Recycling	958,850	862,890	901,900	(95,960)	(56,950)
OS94	110,315	20295 - Street Cleansing	114,890	114,890	114,890	0	0
OS95	1,195,335	20323 - Waste and Street Cleansing (DSO)	1,329,950	1,353,870	1,377,260	23,920	47,310
OS96	(206,369)	20296 - Greenwaste	(252,570)	(305,520)	(299,655)	(52,950)	(47,085)
OS97	334,908	20297 - Waste and Environmental Enforcement Team	315,860	340,860	325,860	25,000	10,000
OS98	36,727	20298 - Together Action	37,420	37,420	37,420	0	0
OS99	99,405	20299 - Safer Hastings Partnership (HBC)	97,120	85,610	89,320	(11,510)	(7,800)
OS100	8,184	20300 - Safer Hastings Partnership (External)	0	10,000	0	10,000	0
OS101	(0)	20337 - Safer Streets	0	0	0	0	0
OS102	0	20345 - Violence Against Women and Girls	0	0	0	0	0
OS103	30,784	20302 - Watercourses	34,310	34,310	34,360	0	50
OS104	(714,564)	20303 / 20304 - Cemetery and Crematorium	(596,350)	(604,290)	(624,380)	(7,940)	(28,030)
OS105	24,956	20305 - Travellers Costs	25,990	26,130	26,130	140	140
OS106	34,834	20306 - Town Centre	38,060	41,060	36,160	3,000	(1,900)
OS107	23,174	20307 - Allotments	23,190	22,270	22,580	(920)	(610)
OS108	15,709	20308 - Ecology	19,220	18,470	18,470	(750)	(750)
OS109	161,817	20309 - Arboriculture	155,690	162,240	157,250	6,550	1,560
OS110	1,194,375	20310 - Parks and Gardens	1,419,130	1,586,190	1,324,590	167,060	(94,540)
OS111	122,550	20312 / 20313 - Hastings Country Park	181,120	166,550	111,330	(14,570)	(69,790)
OS112	50,527	20314 - Countryside Stewardship	24,000	24,000	24,000	0	0
OS113	344,617	20315 - Public Conveniences	350,380	364,710	374,890	14,330	24,510
OS114	0	20338 - Hastings Country Park Grant Funded Works	0	0	0	0	0
OS115	832	20339 - Hastings Country Park Visitor Centre	20,000	20,000	20,000	0	0
5,619,402 Environment and Place			5,839,660	6,056,410	5,693,435	216,750	(146,225)
12,056,667 Operational Services Directorate Total			12,002,100	13,476,340	12,732,835	1,474,240	730,735

CAPITAL PROGRAMME SUMMARY

	Original 2021/22	Revised 2021/22	2022/23	2023/24	2024/25	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Net cost by Service							
Corporate Resources	11,693	2,402	11,174	288	0	0	13,864
Operational Services	1,088	1,272	3,680	8,885	6,085	1,465	21,387
	12,781	3,674	14,854	9,173	6,085	1,465	35,251

Net cost by Status

Committed Schemes	c	9,504	2,568	10,164	873	585	1,465	15,655
Uncommitted Schemes	u	318	34	200	2,300	2,000	0	4,534
New Schemes	n	2,959	1,072	4,490	6,000	3,500	0	15,062
		12,781	3,674	14,854	9,173	6,085	1,465	35,251

Gross cost of schemes analysed by service

Corporate Resources		13,243	2,837	12,289	288	0	0	15,414
Operational Services		9,220	5,124	9,457	12,941	8,141	3,521	39,184
		22,463	7,961	21,746	13,229	8,141	3,521	54,598

CORPORATE RESOURCES - CAPITAL PROGRAMME

Appendix P (continued)

Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.21	2021/22	Revised 2021/22	2022/23	2023/24	2024/25	Subsequent Years
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CR-16	New ERP system	* C	1,017	538	538	0	0	0	0	0	0
CR-19	Conversion of 12/13 York Buildings	* C	1,011	1,011	585	179	426	0	0	0	0
CR-22	Priory Meadow Contribution to Capital Works	* C	700	700	162	250	0	250	288	0	0
CR-26	Churchfields Business Centre	* N	4,500	2,950	131	2,819	624	2,195	0	0	0
CR-27	Development / Furbishment of Lacuna Place	* C	9,612	9,612	9,298	188	173	141	0	0	0
CR-28	London Rd & Shepherd St	* C	1,311	1,311	1,311	0	0	0	0	0	0
CR-29	Cornwallis Street Development	* C	8,000	8,000	84	6,946	1,081	6,835	0	0	0
CR-30	Harold Place Restaurant Devt	* C	1,700	1,700	11	1,171	76	1,613	0	0	0
CR-32	Development of 311-323 Bexhill Rd (Aldi & Others)	* C	9,389	9,389	9,389	0	0	0	0	0	0
CR-33	Castleham Car Park resurfacing	* N	22	22	0	0	22	0	0	0	0
CR-34	Castleham Industrial Units	* N	140	140	0	140	0	140	0	0	0
	Schemes Already Committed	C	32,740	32,261	21,378	8,734	1,756	8,839	288	0	0
	Schemes Uncommitted	U	0	0	0	0	0	0	0	0	0
	New Schemes	N	4,662	3,112	131	2,959	646	2,335	0	0	0
	No further approval required	*									
Total Capital Expenditure			37,402	35,373	21,509	11,693	2,402	11,174	288	0	0

		Total	Before	Revised				Subsequent	
		Budget	31.3.21	21/22	21/22	22/23	23/24	24/25	Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CR-16 71224	New ERP system								
	Purchase and development of new Enterprise Resource Planning system								
	<u>Funding Source</u>								
	Council	538	538	0	0	0	0	0	0
	Other	479	479	0	0	0	0	0	0
	<u>Total Funding</u>	1,017	1,017	0	0	0	0	0	0
CR-19 71253	Conversion of 12/13 York Buildings								
	Conversion of the upper floors of this grade 2 listed building to six flats								
	<u>Funding Source</u>								
	Council	1,011	585	179	426	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	1,011	585	179	426	0	0	0	0
CR-22 71259	Priory Meadow Contribution to Capital Works								
	Contribution to ensure continuing rental income								
	<u>Funding Source</u>								
	Council	700	162	250	0	250	288	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	700	162	250	0	250	288	0	0
CR-32 71261	Development of 311-323 Bexhill Rd (Aldi & Others)								
	Acquisition of Commercial Property - 311-323 Bexhill Road (Aldi & Others)								
	<u>Funding Source</u>								
	Council	9,389	9,389	0	0	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	9,389	9,389	0	0	0	0	0	0
CR-26 71272	Churchfields Business Centre								
	Sidney Little road Business Incubator Hub								
	<u>Funding Source</u>								
	Council	2,950	131	2,819	624	2,195	0	0	0
	Other - LGF funding £500k & CHART £300k & Towns Fund £750k	1,550	0	1,550	435	1,115	0	0	0
	<u>Total Funding</u>	4,500	131	4,369	1,059	3,310	0	0	0
CR-27 71273	Development / Furbishment of Lacuna Place								
	Office building with ground floor retail accommodation totalling 39,696 Sq.ft.								
	<u>Funding Source</u>								
	Council	9,612	9,298	188	173	141	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	9,612	9,298	188	173	141	0	0	0
CR-28 71274	London Rd & Shepherd St								
	Purchase of 20 to 28 (even) London Road and Land at 35 Shepherd St, Hastings, St Leonards-on-Sea.								
	<u>Funding Source</u>								
	Council	c 1,311	1,311	0	0	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	1,311	1,311	0	0	0	0	0	0

		Total	Before	Revised			Subsequent		
		Budget	31.3.21	21/22	21/22	22/23	23/24	24/25	Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CR-29	Cornwallis Street Development								
71275	Redevelopment of Cornwallis Street for Hotel								
	<u>Funding Source</u>								
	Council	c	8,000	84	6,946	1,081	6,835	0	0
	Other		0	0	0	0	0	0	0
	Total Funding		8,000	84	6,946	1,081	6,835	0	0
CR-30	Harold Place Restaurant Devt								
71276	Redevelopment of Harold Place for Restaurant use								
	<u>Funding Source</u>								
	Council	c	1,700	11	1,171	76	1,613	0	0
	Other		0	0	0	0	0	0	0
	Total Funding		1,700	11	1,171	76	1,613	0	0
CR-33	Castleham Car Park resurfacing								
71281	Resurface Car Park								
	<u>Funding Source</u>								
	Council	c	22	0	0	22	0	0	0
	Other		0	0	0	0	0	0	0
	Total Funding		22	0	0	22	0	0	0
CR-34	Castleham Industrial Units								
71285	Over-Roofing Units 6,7,8 & 9/10								
	<u>Funding Source</u>								
	Council	c	140	0	140	0	140	0	0
	Other		0	0	0	0	0	0	0
	Total Funding		140	0	140	0	140	0	0
	Totals								
	Council	c	35,373	21,509	11,693	2,402	11,174	288	0
	Other	o	2,029	479	1,550	435	1,115	0	0
			37,402	21,988	13,243	2,837	12,289	288	0

		Total	Before		Revised			Subsequent	
		Budget	31.3.21	21/22	21/22	22/23	23/24	24/25	Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
H07 71227	Private Sector Renewal Support								
	Property grants to bring conditions up to minimum standards.								
	<u>Funding Source</u>								
	Council	0	0	0	0	0	0	0	0
	Regional Housing Board Grant+ LEP funding of £46K	32	32	27	0	0	0	0	0
	Total Funding	32	32	27	0	0	0	0	0
H08 71228	Disabled Facilities Grant								
	Property Grants for disabled facilities Grant of £2,056,655 for 2021/22 (DFG reserve 3.014m @ 31st March 2021)								
	<u>Funding Source</u>								
	Council	0	0	0	0	0	0	0	0
	Government Grant	10,733	1,109	1,812	1,400	2,056	2,056	2,056	2,056
	Total Funding	10,733	1,109	1,812	1,400	2,056	2,056	2,056	2,056
H15 71229	Empty Homes Strategy - CPO								
	Rolling programme of purchases and disposals								
	<u>Funding Source</u>								
	Council	250	100	50	0	50	50	50	0
	Government Grant	0	0	0	0	0	0	0	0
	Total Funding	250	100	50	0	50	50	50	0
OS-05 71266	Purchase of Temporary Homelessness Accommodation								
	Purchase of temporary accommodation to reduce B&B expenditure. Initial budget of £3,191k & a further £2,575k approved by Cabinet on Nov 4th 2019.								
	<u>Funding Source</u>								
	Council	5,703	5,703	0	0	0	0	0	0
	Government Grant / S106	0	0	0	0	0	0	0	0
	Total Funding	5,703	5,703	0	0	0	0	0	0
OS-30 71284	Next Steps Accommodation Pathway								
	Next Steps Accommodation Pathway								
	<u>Funding Source</u>								
	Council	426	0	0	426	0	0	0	0
	Government Grant (plus £316k S106)	1,429	0	0	1,429	0	0	0	0
	Total Funding	1,855	0	0	1,855	0	0	0	0
RP04 71231	Restoration of Pelham Crescent/ Pelham Arcade								
	Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property								
	<u>Funding Source</u>								
	Council	359	295	34	1	33	0	0	30
	Historic England(English Heritage) £280K Council reserves £117K	397	293	104	104	0	0	0	0
	Total Funding	756	588	138	105	33	0	0	30
RP16 71232	Road at Pelham Arcade								
	Road above Pelham Arcade								
	<u>Funding Source</u>								
	Council	245	11	34	34	200	0	0	0
	Other- Freeholder Contributions & Historic England	411	0	50	50	361	0	0	0
	Total Funding	656	11	84	84	561	0	0	0

	Total	Before		Revised			Subsequent	
	Budget	31.3.21	21/22	21/22	22/23	23/24	24/25	Years
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
RP11 71240	Groyne Refurbishment							
	To maintain Beach and Groynes							
	<u>Funding Source</u>							
	Council	105	0	70	0	0	35	35
	Other	0	0	0	0	0	0	0
	Total Funding	105	0	70	0	0	35	35
ES35 71241	Work on Harbour Arm and New Groynes							
	Coastal Protection – FDGIA Funding for sea defence works							
	<u>Funding Source</u>							
	Council	0	0	0	0	0	0	0
	Contribution from DEFRA/EA	2,965	2,568	320	132	265	0	0
	Total Funding	2,965	2,568	320	132	265	0	0
ES36 71242	Further Sea Defence works							
	Hastings Pier to South West Outfall							
	<u>Funding Source</u>							
	Council	0	0	0	0	0	0	0
	Other - DEFRA/EA	150	0	150	116	34	0	0
	Total Funding	150	0	150	116	34	0	0
RP09 71244	Public Realm							
	Improvement & Refurbishment of public realm assets							
	<u>Funding Source</u>							
	Council	88	88	31	0	0	0	0
	Other - Coastal Communities Fund revenue	106	106	0	0	0	0	0
	Total Funding	194	194	31	0	0	0	0
ES32 71248	Country Park - Interpretive Centre							
	Provision of a new Interpretive Centre. Council funding 40%.							
	<u>Funding Source</u>							
	Council	262	224	0	38	0	0	0
	Other - European Funding 60%	338	338	0	0	0	0	0
	Total Funding	600	562	0	38	0	0	0

	Total	Before		Revised			Subsequent	
	Budget	31.3.21	21/22	21/22	22/23	23/24	24/25	Years
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ES37	Playgrounds Upgrade Programme							
71249	Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades							
	<u>Funding Source</u>							
	Council	283	160	79	85	38	0	0
	Other S106	19	12	7	7	0	0	0
	Total Funding	302	172	86	92	38	0	0
OS 28	Hastings Housing Company							
71254								
	<u>Funding Source</u>							
	Council	5,428	5,428	0	0	0	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	5,428	5,428	0	0	0	0	0
OS 26	DSO - Waste and Cleansing service - Vehicles							
71255								
	<u>Funding Source</u>							
	Council	771	771	0	0	0	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	771	771	0	0	0	0	0
OS 27	DSO Waste and Cleansing service - Depot Works & Equipment							
71268								
	<u>Funding Source</u>							
	Council (£122k IT & equip, £206k Castleham works)	136	136	0	0	0	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	136	136	0	0	0	0	0
OS06	Energy - Solar Panels							
71256	Solar Panels on non-domestic rooftops within the borough							
	<u>Funding Source</u>							
	Council	1,700	62	200	100	538	500	500
	Other	0	0	0	0	0	0	0
	Total Funding	1,700	62	200	100	538	500	500
OS07	Energy Generation - Unallocated							
71267	Future Green Energy Projects							
	<u>Funding Source</u>							
	Council	4,300	0	284	0	0	2,300	2,000
	Other	0	0	0	0	0	0	0
	Total Funding	4,300	0	284	0	0	2,300	2,000
OS4	Buckshole Reservoir							
71258	Statutory Protection Works							
	Spillway, drawdown works, signage & Contract Works							
	Council	1,253	132	160	455	666	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	1,253	132	160	455	666	0	0

