

Budget - DRAFT

2020-2021



Appendices to Budget Report

Contents:

Appendix A	REVENUE BUDGET SUMMARY
Appendix B	INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES
Appendix C	REVENUE BUDGET VARIATION ANALYSIS
Appendix D	CAPITAL PROGRAMME SUMMARY
Appendix E	CAPITAL PROGRAMME FINANCING STATEMENT
Appendix F	GOVERNMENT GRANT RESERVE
Appendix G	REVENUE BUDGET FORWARD PLAN
Appendix H	RESERVES
Appendix I	INFORMATION TECHNOLOGY RESERVE
Appendix J	RENEWAL AND REPAIRS RESERVE
Appendix K	PRIORITY, INCOME & EFFICIENCY REVIEW (PIER OUTCOMES)
Appendix K2	COUNCIL EFFICENCIES AND EQUALITIES IMPACTS ASSESSMENTS SUMMARY
Appendix L	LAND DISPOSAL PROGRAMME
Appendix M	COUNCIL TAX - TO FOLLOW WHEN INFORMATION AVAILABLE
Appendix N	FORESHORE TRUST BUDGET (TO FOLLOW - TO BE DETERMINED IN MARCH)
Appendix O	REVENUE BUDGET SUMMARIES
Appendix P	CAPITAL PROGRAMME

REVENUE BUDGET SUMMARY

Appendix A

	2019-2020 Original Budget £	2019-2020 Revised Budget £	2020-2021 Estimate Budget £
Directorates			
Corporate Resources	1,366,870	1,183,440	376,330
Operational Services	11,958,288	13,462,410	11,624,144
Direct Service Expenditure	13,325,158	14,645,850	12,000,474
Contingency Provision (incl. R&R Reserve)	300,000	0	300,000
Total Service Expenditure	13,625,158	14,645,850	12,300,474
Provision for the Repayment of Principal (MRP)	1,184,000	1,176,000	1,624,000
Net Interest (Earnings) / Payments	1,334,533	1,307,491	1,568,240
Total Expenditure	16,143,691	17,129,341	15,492,714
Amount to be met from Grant and Collection Fund			
Government Grant - Revenue Support Grant	0	0	(1,004,283)
New Homes Bonus	(556,337)	(556,337)	(199,482)
NNDR (Surplus) / Deficit	(28,183)	(28,183)	187,752
Council Tax (Surplus) / Deficit	(144,914)	(144,914)	(50,307)
Housing Benefit Administration Grant	(389,046)	(389,046)	(397,789)
Council Tax Support Admin Grant	(160,753)	(164,592)	(157,497)
Business Rates	(3,563,061)	(3,512,329)	(2,771,268)
Business Rates - Pooling	(91,361)	(129,986)	(12,462)
Business Rates - Section 31 Grant	(1,568,916)	(1,536,715)	(1,564,173)
Council Tax	(6,867,158)	(6,867,158)	(7,093,624)
Total Funding	(13,369,728)	(13,329,259)	(13,063,133)
Funding deficit / (surplus)	2,773,963	3,800,082	2,429,581
Reserve movements			
Contributions to Reserves (e.g. R&R)	744,440	779,000	722,000
Use of Earmarked Reserves (see Appendix H)	(1,771,850)	(2,781,184)	(1,969,420)
Net Contribution to/(from) Reserves	(1,027,410)	(2,002,184)	(1,247,420)
Use of Reserves to fund Deficit			
Transfer from Transition Reserve	(1,095,553)	(946,898)	(253,102)
Transfer from General Reserve	0	0	(929,059)
Transfer to/(from) Specific Reserve	(651,000)	(851,000)	0
Total	(1,746,553)	(1,797,898)	(1,182,161)
General Fund Movement	0	0	0
Net Council Expenditure	15,116,281	15,127,157	14,245,294

COUNCIL TAX

2019-2020			2020-2021		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
13,369,728		Budget requirement	13,063,133		
0		Revenue Support Grant	(1,004,283)		
(160,753)		Council Tax Administration Support Grant	(157,497)		
(556,337)		New Homes Bonus	(199,482)		
(173,097)		Collection Fund (Surplus) / Deficit	137,445		
(2,049,323)		Other non-ring fenced grants	(1,974,424)		
(3,563,061)		Retained Business Rates	(2,771,268)		
6,867,158	265.50	Borough Council Tax	7,093,624	270.78	1.99%
37,110,585	1,434.78	County Council Precept	39,086,448	1,492.02	3.99%
2,422,775	93.67	Fire Authority Precept	2,502,599	95.53	1.99%
4,912,022	189.91	Police and Crime Commissioner Precept	5,237,042	199.91	5.27%
51,312,539	1,983.86	Total Council Tax	53,919,713	2,058.24	3.75%
	25,865.0	Council Taxbase at Band D		26,197.0	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

2019-2020	Relationship	East Sussex	Police and Crime	East Sussex	Hastings	2020-2021
Total Amount	Band and Value *	to Band D	Commissioner	Fire Authority	B.C.	Total Amount
		C.C.				
£1,322.58	A - up to £40,000	£994.68	£133.27	£63.69	£180.52	£1,372.16
£1,543.00	B - £40,001 up to £52,000	£1,160.46	£155.49	£74.30	£210.61	£1,600.86
£1,763.43	C - £52,001 up to £68,000	£1,326.24	£177.70	£84.92	£240.69	£1,829.55
£1,983.86	D - £68,001 up to £88,000	£1,492.02	£199.91	£95.53	£270.78	£2,058.24
£2,424.72	E - £88,001 up to £120,000	£1,823.58	£244.33	£116.76	£330.95	£2,515.62
£2,865.57	F - £120,001 up to £160,000	£2,155.14	£288.76	£137.99	£391.13	£2,973.02
£3,306.44	G - £160,001 up to £320,000	£2,486.70	£333.18	£159.22	£451.30	£3,430.40
£3,967.72	H - over £320,000	£2,984.04	£399.82	£191.06	£541.56	£4,116.48
43,525	Number of properties on Council Tax Banding List					43,683
£25,865	Each £1 of Council Tax at Band D will raise					£26,197

Appendix A (continued)

1. BUSINESS RATES BASELINE

	Budget 2019-20 Amount £	Revised Budget 2019-20 Amount £	Budget 2020-21 Amount £
NNDR Income			
Gross rateable value	62,755,809	62,553,968	62,553,968
Small business multiplier	49.1	49.1	49.9
Gross rates receivable	30,813,102	30,713,998	31,214,430
Reliefs and allowances for bad debt and appeals	(9,628,106)	(9,458,775)	(9,923,272)
Net rates less losses	21,184,996	21,255,223	21,291,158
Cost of Collection allowance	(132,166)	(132,166)	(130,479)
NNDR Income	21,052,830	21,123,057	21,160,679
Hastings BC Share (44% / 40%)	9,263,245	9,294,145	8,463,597
Tariff Calculation			
Business Rates Baseline for HBC	10,268,310	10,268,310	9,486,922
DCLG calculation of baseline funding level	4,746,465	4,746,465	3,819,518
Adjustment for Revised budget	0	0	0
Tariff	5,521,845	5,521,845	5,667,405
Levy calculation			
Total income	9,263,245	9,294,145	8,463,597
Add 50% small business relief	1,020,538	1,171,003	741,722
Add reliefs attracting Section 31 grant	345,588	323,103	331,450
Adjusted income	10,629,371	10,788,251	9,536,769
Less Tariff	(5,521,845)	(5,521,845)	(5,667,405)
	5,107,526	5,266,406	3,869,365
Baseline funding level	(4,746,465)	(4,746,465)	(3,819,518)
Growth	361,061	519,941	49,847
Levy payable (50% / 25% growth (pool share))	180,531	259,971	24,924
Pooling income (50% of levy / additional pool share)	(90,266)	(129,986)	(12,462)
Safety Net calculation			
Baseline funding level	4,746,465	4,746,465	3,819,518
Threshold (95.0% / 92.5% of baseline funding level)	4,509,142	4,509,142	3,533,054
Adjusted income less Tariff	5,107,526	5,266,406	3,869,365
Difference	598,384	757,264	336,311
Safety Net receivable	0	0	0
Business Rates Collection			
Business Rates precept	9,263,245	9,294,145	8,463,597
Tariff	(5,521,845)	(5,521,845)	(5,667,405)
Levy	(180,531)	(259,971)	(24,924)
Safety Net	0	0	0
Net Business Rates collection	3,560,869	3,512,329	2,771,268

2. COLLECTION FUND

	2019-20 Original Budget £	2019-20 Revised Budget £	2020-21 Estimate Budget £
Council Tax (Surplus) / Deficit	(144,914)	(144,914)	(50,307)
Non Domestic Rates (Surplus) / Deficit	(28,183)	(28,183)	187,752
Total Collection Fund (Surplus) / Deficit	(173,097)	(173,097)	137,445

INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES

Appendix B

	2019-20 Original Budget £000's	2019-20 Revised Budget £000's	2020-21 Estimated Outturn £000's
Net Interest Payments	1,335	1,307	1,568
Contributions to Reserves	725	779	722
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	1,184	1,176	1,624
Total	3,244	3,262	3,914
Interest	£000's	£000's	£000's
Gross Interest Payable	1,950	1,914	2,315
Gross Interest Received	(553)	(545)	(693)
Income and expenditure in relation to investment properties	(72)	(72)	(64)
Fees	10	10	10
	1,335	1,307	1,568
Contributions to Reserves	£000's	£000's	£000's
IT Reserve	214	214	214
Government Grant Reserve	0	0	0
Transfer to Specific Reserve re: Selective Licensing	3	0	0
Transfer to Specific Reserve re: Housing Licensing	0	0	0
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
	725	779	722
Transfers to/ between Reserves	£000's	£000's	£000's
Transfer from General Reserve to IT Reserve	0	0	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
Transfer between General Reserve to Community Housing Reserve	0	0	0
General Reserve	0	0	0
Invest to Save and Efficiency Reserve	0	0	0
	0	0	0
Total Income and Transfers	725	779	722

REVENUE BUDGET VARIATION ANALYSIS

Appendix C

	2019-2020		2020-2021	
	£'000	£'000	£'000	£'000
Original 2019/20 Budget		13,325		13,325
<u>Inflation</u>				
Pay & Prices		0		543
<u>Income Variations</u>				
Other income	(13)		163	
Recycling Credits	(11)		83	
Selective Licensing	120		121	
Fees and Charges	(0)		(180)	
Universal Credit Delivery Partnership	40		40	
New Burdens	(87)		(56)	
Rental Income	(99)		(616)	
		(49)		(444)
<u>Budget Reductions</u>				
Turnover Savings	(438)		(11)	
Waste Contract / DSO	(188)		(231)	
Business Rates	(86)		(37)	
CHART	(0)		(13)	
Planning Policy	0		(78)	
PIER savings (appendix K)	13		(1,784)	
		(699)		(2,154)
<u>Growth & Commitments</u>				
Homelessness (excluding borrowing)	245		39	
Housing Benefit Costs	296		302	
Salaries Growth	51		51	
Election in 2020-21	0		75	
Pension costs	3		53	
Renewable Energy Solutions	20		79	
West Hill loss of income for repairs	104		0	
		693		550
Previous years unspent budgets carried forward into 2019/20		445		0
Other Minor Changes		5		158
Internal Recharges		0		0
Invest to save funded items		(144)		8
R&R Reserve funded items		138		130
IT Reserve Spend		(68)		(97)
Foreshore Trust Recharges		(47)		(20)
Estimated Redundancy Cost		1,046		0
TOTAL - Net Additional/ (Reduced) Council Expenditure		1,321		(1,325)
Direct Service Expenditure		<u>14,646</u>		<u>12,000</u>

CAPITAL PROGRAMME SUMMARY

	Original 2019/20	Revised 2019/20	2020/21	2021/22	2022/23	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Net cost by Service							
Corporate Resources	5,492	6,986	13,279	6,923	0	0	27,188
Operational Services	11,164	8,594	3,657	10,387	70	1,645	24,353
	16,656	15,580	16,936	17,310	70	1,645	51,541

Net cost by Status

Committed Schemes	c	14,156	13,262	5,471	15,194	70	1,645	35,642
Uncommitted Schemes	u	0	0	8,650	0	0	0	8,650
New Schemes	n	2,500	2,318	2,815	2,116	0	0	7,249
		16,656	15,580	16,936	17,310	70	1,645	51,541

Gross cost of schemes analysed by service

Corporate Resources	5,492	6,986	14,079	6,923	0	0	27,988
Operational Services	13,759	11,475	12,021	12,199	1,882	3,457	41,035
	19,251	18,461	26,100	19,122	1,882	3,457	69,022

CAPITAL PROGRAMME FINANCING STATEMENT

Appendix E

	2019/20 Original £'000	2019/20 Revised £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	Total over life of Programme £'000
<u>Spending</u>						
<u>Capital Spending</u>						
Total Gross Spend	19,251	18,461	26,100	19,122	1,882	3,457
Capital Grants and Contributions Received	(2,595)	(2,881)	(9,164)	(1,812)	(1,812)	(15,669)
Capital Requirement	16,656	15,580	16,936	17,310	70	(12,212)
<u>Financing available</u>						
New Capital receipts in year	185	185	5,185	185	185	5,740
Bfwd Capital Receipts	360	0	0	5,000	0	5,000
Total	545	185	5,185	5,185	185	10,740
<u>Finance Used</u>						
Capital Reserve / Revenue/R&R reserve	184	0	184	23	0	207
Capital Receipts used from asset sales	185	185	185	185	70	625
Capital receipts from prior years	0	0	0	0	0	0
Total Financing available from internal resources	369	185	369	208	70	832
<u>Remaining Financing Requirement</u>	16,287	15,395	16,567	17,102	0	49,064

Government Grant Reserves

Appendix F

Cost Centre Code	Description	Holding Account Code	Balance b/f 1 April 2019 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2020 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2021 £ 000's
20110	DCE-Revenues Division	Q1028	(524)	0	60	(464)	0	60	(404)
20124	EU Exit Funding Reserve	Q1039	(17)	(35)	5	(47)	0	10	(37)
20298	High Street Clean-up	Q1041	(16)	0	0	(16)	0	0	(16)
20216	FLAG	Q1011	(16)	0	0	(16)	0	0	(16)
20310	Local Authority Parks Improvement	Q1043	(15)	0	15	0	0	0	0
20262	Street Games	Q1032	(21)	0	21	0	0	0	0
20263	Sports for All	Q1030	(28)	0	28	0	0	0	0
20314	Countryside Stewardship	Q1007	(72)	0	10	(62)	0	10	(52)
Total			(710)	(35)	140	(605)	0	80	(525)

Revenue Budget Forward Plan

Appendix G

Ref	Revenue Budget Forward Plan	2019-20 Revised Budget £000's	2020-21 Budget £000's	2021-22 Projection £000's	2022-23 Projection £000's	2023-24 Projection £000's
1	Net Service Expenditure	14,646	12,000	12,340	12,687	13,041
2	Funding Commitments:-					
3	Election Costs (bi-annually)			0	120	0
4	Potential loss of Homelessness Reduction Act grant			211	211	211
5	Savings/Additional Income Identified					
6	Previous PIER savings					
7	Theatre - reduced contributions			(100)	(200)	(200)
8	Revenues and Benefits			(40)	(40)	(40)
9	Community Partnership Fund			(156)	(156)	(156)
10	PIER saving Gross Adj (shown net in Apx K)			(245)	(245)	(245)
11	Income - Commercial Property			(210)	(240)	(389)
12	Income - re Schemes in Capital Programme			(513)	(1,627)	(1,627)
13	Fees and Charges			(60)	(120)	(180)
14	Other:					
15	Contingency Provision	0	300	300	300	300
16	Interest (net of Fees) & other Adjustments	1,307	1,568	2,026	2,323	2,343
17	Minimum Revenue Provision (excl. Inc Gen Adj)	1,176	1,624	1,884	2,425	2,435
18	Contribution to Reserves	779	722	722	722	722
19	Net Use of Earmarked Reserves	(2,781)	(1,969)	(1,969)	(1,969)	(1,969)
20	Net Council Expenditure	15,127	14,245	14,190	14,191	14,246
21	Taxbase	25,865	26,197	26,459	26,724	26,991
22	Council Tax	265.50	270.78	276.17	281.66	287.27
23	Funding					
24	From Collection Fund - Council Tax	(6,867)	(7,094)	(7,307)	(7,527)	(7,754)
25	From Collection Fund - Business Rates	(3,512)	(2,771)	(3,803)	(3,841)	(3,880)
26	Revenue Support Grant	0	(1,004)	0	0	0
27	New Homes Bonus	(556)	(199)	(168)	(26)	0
28	Council Tax Support Admin Grant	(165)	(157)	(146)	(135)	(125)
29	Housing Benefit Admin Grant	(389)	(398)	(368)	(340)	(315)
30	NNDR (Surplus) / Deficit	(28)	188	0	0	0
31	NNDR Pooling	(130)	(12)	(12)	(12)	(12)
32	Business Rates Section 31 Grant	(1,537)	(1,564)	(1,588)	(1,611)	(1,636)
33	Council Tax Surplus	(145)	(50)	0	0	0
34	Contribution To General Fund	(13,329)	(13,063)	(13,392)	(13,493)	(13,721)
35	Funding Shortfall / (Surplus)	1,798	1,182	798	698	525
36	Use of General Reserve	0	(929)	0	0	0
37	Use of Transition Reserve	(947)	(253)	0	0	0
38	Use of Resilience and Stability Reserve	(200)	0	0	0	0
39	Use of Community Safety Reserve	(250)	0	0	0	0
40	Use of Economic Development Reserve	(401)	0	0	0	0
41	Net Funding Shortfall / (Surplus)	0	0	798	698	525

RESERVES

Appendix H

	2019 / 20			2020 / 21			
	Balance at 1 April 2019 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2020 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2021 £'000
General Reserve	(7,714)	(422)	720	(7,416)	0	929	(6,487)
Capital Reserve	(150)	0	100	(50)	0	0	(50)
Earmarked Reserves							
Renewal and Repairs Reserve	(1,600)	(508)	907	(1,201)	(508)	912	(797)
Risk Management Reserve	(330)	0	15	(315)	0	15	(300)
Information Technology Reserve	(153)	(214)	243	(124)	(214)	214	(124)
On-Street Car Parking Surplus Reserve	(40)	0	0	(40)	0	40	0
Section 106 Revenue Reserve	(496)	(57)	20	(533)	0	20	(513)
VAT Reserve	(252)	0	252	0	0	0	0
Government Grant Reserve	(710)	(35)	140	(605)	0	80	(525)
Monuments in Perpetuity	(47)	0	1	(47)	0	1	(46)
Ore Valley Reserve	(250)	0	0	(250)	0	0	(250)
Resilience and Stability Reserve	(600)	0	200	(400)	0	0	(400)
Transition Reserve	(1,200)	0	947	(253)	0	253	0
Redundancy Reserve	(606)	(500)	606	(500)	0	225	(275)
Community Safety Reserve	(250)	0	250	0	0	0	0
Economic Development Reserve	(401)	0	401	0	0	0	0
Safer Hastings Partnership	(81)	0	0	(81)	0	0	(81)
Disabled Facilities Grant	(1,493)	(1,813)	1,200	(2,106)	(1,813)	1,813	(2,106)
First World War Project	(11)	0	11	0	0	0	0
Invest to Save and Efficiency Reserve	(269)	(83)	159	(193)	0	159	(34)
Clinical Commissioning Group	(349)	0	0	(349)	0	0	(349)
Carry-forward Reserve	(686)	0	608	(78)	0	78	0
Selective Licensing Reserve (incl redundancy)	(574)	0	162	(412)	0	127	(285)
Revenue Hardship Fund	(80)	0	0	(80)	0	0	(80)
Syrian Refugee Resettlement Programme	(21)	0	0	(21)	0	0	(21)
Housing Licensing Reserve	(39)	(137)	17	(159)	0	39	(120)
Community Housing Fund	(74)	0	3	(71)	0	0	(71)
	(18,476)	(3,769)	6,961	(15,283)	(2,535)	4,904	(12,914)

EXPENDITURE FUNDED BY USE OF RESERVES

(expenditure & transfers) / Income & transfers

	Cost Centre / Account	2019-20 Original £	2019-20 Revised £	2020-21 Estimate £
General Reserve				
General reserve Saving to/(Use of)	Q1012	0	0	(929,059)
Total		0	0	(929,059)
Transfers between Reserves				
VAT Reserve to General Reserve		0	(252,000)	0
Carry Forward Reserve		0	(158,751)	0
First World War Project Reserve			(11,000)	0
Increase Redundancy Reserve from General Reserve		0	0	0
		0	(421,751)	0
Carry Forward Reserve				
Carried forward	Q1004	0	(449,509)	(77,740)
		0	(449,509)	(77,740)
Capital Reserve				
2016 - 950th Anniversary (£330k in total over 3 years)	Q1017	0	0	0
Various Capital Expenditure to be Financed				
CPO - Empty Homes Strategy -capital		(100,000)	(100,000)	0
		(100,000)	(100,000)	0
Disabled Facilities Grant				
Disabled Facilities Grant - Salaries	Q1008	(60,000)	(60,000)	(60,000)
Disabled Facilities Grant - Capital		(1,440,000)	(1,140,000)	(1,752,584)
		(1,500,000)	(1,200,000)	(1,812,584)
VAT reserve				
	Q1035	0	0	0
		0	0	0
Economic Development Reserve				
General Fund	Q1009	(401,000)	(401,000)	0
		(401,000)	(401,000)	0
Community Safety Reserve				
General Fund	Q1006	(250,000)	(250,000)	0
		(250,000)	(250,000)	0
Renewal & Repairs Reserve				
(per programme of works - Appendix J)	Q1026	(774,100)	(906,580)	(812,000)
Capital		0	0	0
Vehicles		0	0	0
Contingency		(100,000)	0	(100,000)
		(874,100)	(906,580)	(912,000)
Transition Reserve				
Transfer to General Fund	Q1034	(1,095,553)	(946,898)	(253,102)
Resilience and Stability Reserve				
	Q1031	0	(200,000)	0
Information Technology Reserve				
(per programme of works - Appendix I)	Q1013	(239,000)	(243,000)	(214,000)
		(239,000)	(243,000)	(214,000)
Invest to Save & Efficiency Reserve				
Transfer to General Fund	Q1015	(250,000)	(159,000)	(159,000)
Transfer to Capital Reserve		0	0	0
		(250,000)	(159,000)	(159,000)
Redundancy Reserve				
Transfer to General Fund	Q1024	(225,000)	(606,000)	(225,000)
		(225,000)	(606,000)	(225,000)

<u>Earmarked Reserves</u>	Cost Centre	2019-20 Original £	2019-20 Revised £	2020-21 Estimate £
<u>Government Grant Reserve</u>	Various			
capital				
(further details - Appendix F)		(94,000)	(139,556)	(80,000)
		<u>(94,000)</u>	<u>(139,556)</u>	<u>(80,000)</u>
<u>Monuments in Perpetuity</u>	Q1023			
capital				
Revenue	20303	(5,000)	(500)	(500)
		<u>(5,000)</u>	<u>(500)</u>	<u>(500)</u>
<u>S106 Reserve</u>				
Capital	Q2451	0	0	0
Revenue	Q1029	(17,000)	(20,000)	(20,000)
		<u>(17,000)</u>	<u>(20,000)</u>	<u>(20,000)</u>
<u>On-Street Car Parking Surplus Reserve</u>	Q1003			
Havelock Road Crossing	20292	0	0	(40,000)
		<u>0</u>	<u>0</u>	<u>(40,000)</u>
<u>Risk Management Reserve</u>	Q1014			
Risk Management Schemes	20135	(15,000)	(15,000)	(15,000)
		<u>(15,000)</u>	<u>(15,000)</u>	<u>(15,000)</u>
<u>Ore Valley</u>	Q1002	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Safer Hastings partnership</u>		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Clinical Commissioning Group</u>	Q1020			
Housing NHS CCG		0	0	0
Lets Get Moving		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Selective Licensing</u>	Q1042			
Selective Licensing surplus / deficit	20195	0	(162,210)	(127,180)
		<u>0</u>	<u>(162,210)</u>	<u>(127,180)</u>
<u>First World War Reserve</u>	Q1010	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Housing Licensing Reserve</u>	Q1036			
Housing Licensing Reserve		0	(17,000)	(39,000)
		<u>0</u>	<u>(17,000)</u>	<u>(39,000)</u>
<u>Syrian Refugee Resettlement Programme</u>	Q1033	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Community Housing Fund</u>	Q1037			
Housing Administration		0	(2,830)	0
		<u>0</u>	<u>(2,830)</u>	<u>0</u>
Total use of earmarked and capital reserves *	A	<u>(5,065,653)</u>	<u>(5,819,082)</u>	<u>(3,975,106)</u>
Revenue use of earmarked reserves		(1,779,100)	(2,781,184)	(1,969,420)
Transfers between Reserves		0	421,751	0
Capital use of earmarked reserves		(1,540,000)	(1,240,000)	(1,752,584)
Transition Reserve and Com / Econ Reserve		(1,746,553)	(1,797,898)	(253,102)
Total Expenditure & Transfers (Excl General Reserve Use)	B	<u>(5,065,653)</u>	<u>(5,397,331)</u>	<u>(3,975,106)</u>

INFORMATION TECHNOLOGY RESERVE

Appendix I

	2019-20	2019-20	2020-21	2021-22	2022-23
	Original	Revised	ESTIMATE	ESTIMATE	ESTIMATE
	£'000	£'000	£'000	£'000	£'000
OPENING BALANCE :					
BALANCE B/FWD. AT 1 APRIL	(55)	(153)	(124)	(124)	(124)
EXPENDITURE :					
GOVCONNECT	9	0	9	9	9
MICROSOFT LICENSING FOR TEST ENVIRONMENT	0	0	0	0	0
RESILIENCE IMPROVMENTS	10	0	0	0	0
ANTI VIRUS	25	9	0	0	0
KACE SYSTEMS MANAGEMENT SERVER	0	5	0	0	0
SERVICE REVIEW EFFICIENCY PROJECTS	80	0	80	90	90
PC HARDWARE AND SOFTWARE	115	115	115	115	115
MICROSOFT 365	0	40	0	0	0
TELEPHONE SYSTEM UPGRADE	0	44	0	0	0
PLANNING SYSTEM UPGRADES	0	16	0	0	0
NEW ELECTORAL REGISTRATION SYSTEM	0	14	0	0	0
SERVER OPERATING SYSTEMS UPGRADES	0	0	10	0	0
	239	243	214	214	214
INCOME :					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(214)	(214)	(214)	(214)	(214)
ADDITIONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	0	0	0	0	0
CLOSING BALANCE :					
BALANCE IN-HAND C/FWD. AT 31 MARCH	(30)	(124)	(124)	(124)	(124)

RENEWAL AND REPAIRS RESERVE**APPENDIX J**

2018-19		2019-20	2019-20	2020-21
Actual		ORIGINAL	REVISED	ESTIMATED
£		BUDGET	BUDGET	BUDGET
		£	£	£
<u>OPENING BALANCE:</u>				
1,627,865	BALANCE BROUGHT FORWARD	1,329,395	1,599,714	1,201,134
<u>INCOME:</u>				
508,000	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
508,000		508,000	508,000	508,000
<u>EXPENDITURE:</u>				
536,151	PROGRAMMED REPAIRS AND REDECORATIONS	265,500	199,490	282,500
	OTHER REPAIRS & RENEWALS	508,600	707,090	529,500
536,151	SUB TOTAL	774,100	906,580	812,000
0	CAPITAL EXPENDITURE FUNDED FROM RESERVES	0	0	0
0	VEHICLES	0	0	0
0	PROVISION FOR UNEXPECTED ITEMS	100,000	0	100,000
536,151		874,100	906,580	912,000
<u>CLOSING BALANCE:</u>				
1,599,714	BALANCE CARRIED FORWARD	963,295	1,201,134	797,134

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2019-2020 Original Budget Plus C/F £	2019-2020 REVISED BUDGET £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £	2022-2023 ESTIMATE £
20116	PR001	TOWN HALL	Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection	20,000	10,000	20,000	30,000	30,000
20118	PR047 (OR216)	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
20118	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
20118	PR049 (OR217)	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR051 (OR238)	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
20118	PR52 (OR239)	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	1,000	1,000	1,000	1,000
20118	PR54 (OR240)	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	30,000	30,000	25,000	20,000	25,000
20118	PR55 (OR225)	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR57 (OR241)	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	2,000	2,000	2,000	2,000
20118	PR58 (OR242)	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
20132	PR008	BANK BUILDINGS	External redecs to front elevation	0	0	0	8,000	0
20131	PR009	MICRO UNIT FACTORIES	External redecs	0	0	0	5,000	0
20131	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	30,000	30,000	30,000	30,000	0
20132	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	10,000	10,000	10,000	10,000	0
20245	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	0
20245	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	0
20258	PR034	FALAISE FITNESS CENTRE	External redecorations.	0	0	0	25,000	0
20303	PR013	CREMATORIUM	Internal / External redecorations. Main GF offices	0	0	5,000	0	0
20303	PR014	CREMATORIUM - CREMATOR FT2	Rehearthng & rebricking of cremator FT2	46,000	12,000	46,000	7,000	7,000
20303	PR014	CREMATORIUM - CREMATOR FT3	Rebricking / rehearthng of cremator FT3	47,000	12,000	47,000	8,000	8,000

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2019-2020 Original Budget Plus C/F £	2019-2020 REVISED BUDGET £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £	2022-2023 ESTIMATE £
20303	PR52a	CEMETERY	Path health & safety repairs	15,000	15,000	16,000	8,000	8,000
20310	PR52	PARKS	Path health & safety repairs	10,000	10,000	10,000	10,000	10,000
20250	OR210	FRONT LINE	Concrete health & safety inspection & testing	12,000	12,000	6,000	6,000	6,000
20250	OR255	FRONT LINE	Concrete health & safety repair works	5,000	5,000	9,000	9,000	9,000
20250	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	9,000	9,000
20252	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	0	0	0	2,000	0
20259	PR033	SUMMERFIELDS SPORTS CENTRE	External redecs	0	0	0	6,000	0
20310	PR026	SPORTS PAVILIONS	Int/ext redecs.	8,000	6,930	8,000	8,000	8,000
20310	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,060	5,000	5,000	5,000
20306	PR030	HASTINGS STATION - FISHING BOAT FEATURE	Survey repairs / redecs	0	0	2,000	0	0
20306	PR031	TOWN CENTRE UNDERPASS	Decoration	0	0	2,000	0	0
		Total of Programmed work		279,500	199,490	282,500	238,500	147,500

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2019-2020 Original Budget Plus C/F £	2019-2020 REVISED BUDGET £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £	2022-23 ESTIMATE £
20131	OR304	THEAKLEN DRIVE ROOFS	Single ply over-roofing of existing worn out membrane	70,000	70,000	0	0	0
20245	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	0	0	0	30,000	0
20249	OR250	WHITE ROCK THEATRE	General repair contributions	15,000	15,000	0	20,000	20,000
20249	OR251	WHITE ROCK THEATRE	Contribution to large plant / boiler replacement	0	0	51,000	0	0
20310	OR231	CLIFF REPAIR SURVEY	Biennial or Sextennial survey	0	0	8,000	0	15,000
20313	OR211	HASTINGS COUNTRY PARK - TACKLEWAY WALL	Health & safety repairs and repointing	0	0	0	0	1,000
20310	OR320	RECREATIONAL GROUNDS	Emergency lighting upgrade	11,000	10,830	0	0	0
20259	OR326	INDOOR BOWLS CENTRE	Equality Act works	50,000	20,000	20,000	10,000	0
20150	OR328	STREET LIGHTS	White Rock Promenade Improvements	14,500	14,500	0	0	0
20259	OR331	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - progressive replacement of existing swimming pool filtration plant	3,000	3,000	0	0	0
20259	OR332	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	0	0	0	5000	0
20251	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs to interior of window openings	3,014	0	3,000	10,000	0
20132	OR336	3 PLACE FARM COTTAGES, FAIRLIGHT	Repointing external walls (Energy efficiency measures no longer needed.	3,000	3,000	0	0	0
20310	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	74,690	260,000	100,000	50,000	50,000
20117	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	20,000	20,000	10,000	0	0
20117	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	0	0	0	5,000	0
20245	OR345	WEST HILL LIFT OLD MOTOR ROOM - STRUCTURAL REPAIRS	Provision of permanent support works to café floor and external area.	18,000	10,000	0	0	0
20245	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing to prevent water ingress	18,000	0	0	18,000	0
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	29,806	29,800	30,000	50,000	50,000
20313	OR362	HCP PLACE FARM FARM YARD	Roadway resurfacing of farmyard	10,000	10,000	0	0	0
20310	OR364	BEXHILL REC WEST	Internal redecoration	0	0	10,000	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2019-2020 Original Budget Plus C/F £	2019-2020 REVISED BUDGET £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £	2022-23 ESTIMATE £
20117	OR365	MURIEL MATTERS HOUSE	Lightning Protection	50,000	50,000	0	0	0
20310	OR366	ST LEONARDS GARDENS	Possible remedial works to sewer / drain	5,940	5,940	0	0	0
20251	OR371	HASTINGS MUSEUM - LIGHTING	Provide LED lighting	0	0	0	40,000	0
20116	OR372	TOWN HALL LED LIGHTING	Provide new LED lighting	0	0	0	30,000	0
20245	OR374	WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	0	0	5,000	0	0
20132	OR376	ESTATES - EPC UPGRADES	Alex Pk Depot work shop, office	15,000	17,130	0	0	0
20250	OR378	FORESHORE - FORMER LIFEGUARD STORE	Concrete repairs to prom slab	20,000	25,000	0	0	0
20132	OR379	ESTATES - INDUSTRIAL ESTATE SIGNAGE	Renew road and welcome signs	5,000	5,000	0	0	0
20287	OR380	PRIORY STREET MSCP	Structural Survey / Concrete Testing	13,000	13,000	0	0	0
20303	OR381	CEMETERY	Clear Trees for burial spaces	20,000	10,000	0	0	0
20310	OR384	ALEXANDRA PARK	Harmers Knee rail H&S	2,000	1,820	0	0	0
20310	OR385	ALEXANDRA PARK	Information Shelter lower decoration	0	0	2,000	0	0
20313	OR386	HASTINGS COUNTRY PARK	Farm Yard - levels phase 2	7,000	0	0	0	0
20310	OR390	OLD ROAR GILL	Bridge 2 repairs , replace, dredge/de-silt	4,000	2,530	0	0	0
20310	OR391	OLD ROAR GILL	Re fence , edge by ROW	4,000	4,510	0	0	0
20310	OR392	ALEXANDRA PARK	Lower Stream Culvert Wall	0	0	4,000	0	0
20310	OR394	SUMMERFIELDS WOODS	Folly Protection	3,600	3,600	0	0	0
20310	OR395	WHITE ROCK GARDENS	Demolition of old toilet block	0	0	0	9,000	0
20132	OR399	PELHAM ARCADE	Replace lead guttering with zinc	25,000	25,000	0	0	0
20132	OR400	OLD TOWN HALL	Replace lead guttering with zinc	30,000	30,000	0	0	0
20132	OR401	OLD TOWN HALL	Heating upgrade to improve EPC rating	10,000	10,000	0	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2019-2020 Original Budget Plus C/F £	2019-2020 REVISED BUDGET £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £	2022-23 ESTIMATE £
20131	OR403	CBCW MAIN ROOF	Over-roofing of profiled metal roof	0	0	0	0	150,000
20245	OR405	EAST HILL CLIFF RAILWAY - UPPER STATION	Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards	0	0	10,000	0	0
20250	OR406	WHITE ROCK PROMENADE	Removal of remaining vestigial cycle lane markings opposite Robertson Street.	1,000	1,000	0	0	0
20303	OR409	CEMETERY OFFICE	New wireless fire alarm system	7,000	6,430	0	0	0
20303	OR410	CEMETERY CHAPEL	Front window and stone reveal repairs	0	0	0	20,000	0
20313	OR411	HASTINGS COUNTRY PARK	Surface dressing to Coastguard Lane tarmac/asphalt path surfacing	0	0	25,000	0	0
20246	OR412	HASTINGS CASTLE	Curtain wall consolidation following emergency stabilisation works	25,000	0	25,000	0	0
20251	OR413	HASTINGS MUSEUM & ART GALLERY	Works to improve security following report	20,000	20,000	10,000	0	0
20245	OR415	WEST HILL CLIFF RAILWAY	Brick repairs following tunnel survey.	10,000	10,000	0	0	0
20259	OR416	SUMMERFIELDS LEISURE CENTRE	Re-tiling of edge of pool	70,000	0	100,000	0	0
20310	OR417	BEXHILL REC BRIDGE 6	Repair & redec to steel support (H&S)	0	0	2,000	0	0
20313	OR420	HCP LOWER ECCLESBOURNE GLEN	2 no. new boardwalk bridges (H&S)	0	0	3,000	0	0
20310	OR421	ST JOHNS PLAYGROUND	Stabilise playground retention wall	0	0	2,500	0	0
20310	OR422	TORFIELD MUGA	Survey of subsidence to MUGA corner	0	0	2,000	0	0
20310	OR423	SUMMERFIELDS WOODS	New bridge over heritage site Roman Bath (H&S)	0	0	4,000	0	0
20310	OR424	WEST MARINA GARDENS	Timber repairs & redecorate	0	0	0	2,000	0
20310	OR425	ALEX PARK SHORNDEN	Reservoir access point for Idverde	0	0	0	1,500	0
20313	OR426	HCP OLD VISITOR CENTRE	External & internal redecoration	0	0	0	4,000	0
20313	OR427	HCP HIGH WICKHAM	Replace knee rail with posts	0	0	0	2,500	0
20310	OR428	GLOUCESTER COTTAGE	Wall repairs ? (Contingency figure)	0	0	0	5,000	0
20310	OR429	GENSING GARDENS	Sandstone wall repairs	0	0	0	3,000	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2019-2020 Original Budget Plus C/F £	2019-2020 REVISED BUDGET £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £	2022-23 ESTIMATE £
20310	OR430	ST CLEMENTS CHURCH	Wall repairs ? (Contingency figure)	0	0	0	5,000	0
20306	OR431	TOWN CENTRE STATION BOAT	Stone dressing	0	0	0	2,000	0
20310	OR432	WHITE ROCK GARDENS EAST	Make good to pillar remains	0	0	2,000	0	0
20310	OR434	WHITE ROCK GARDENS WEST	Repair or replace tennis court fence	0	0	0	4,000	0
20310	OR435	ALEXANDRA PARK	Resin bonded paths phased resurfacing	0	0	0	5,000	0
20313	OR436	HCP YARD	Clear historic waste	0	0	0	6,000	0
20287	OR437	CARLISLE PARADE UGCP	Replacement of lighting	0	0	10,000	0	0
20251	OR438	HASTINGS MUSEUM & ART GALLERY	Lightning protection upgrade	0	0	5,000	0	0
20250	OR439	BOTTLE ALLEY	Cleaning of glass mosaic	0	0	10,000	0	0
20117	OR440	MURIEL MATTERS HOUSE	Heating pipe insulation	0	0	0	15,000	0
20250	OR441	WEST OF HAVEN	Installation of biodigesters inc. elec power	0	0	0	40,000	0
20313	OR442	HCP PATHS EAST COASTGUARD LANE	Reapply 'Fibredec' last laid in 2015	0	0	25,000	0	0
20116	OR443	TOWN HALL PASSENGER LIFT	Upgrade lift door operating gear	0	0		10,000	0
20117	OR444	MURIEL MATTERS HOUSE	Repairs to rear car park waterproofing	0	0	20,000	0	0
20250	OR445	WEST OF HAVEN	Resurface MP path to worn areas of mesh	0	0	6,000	0	0
20250	OR446	CINQUE PORTS WAY	Resurface highway tarmac (non ESCC)	0	0	15,000	0	0
20250	OR447	MILLSTONE FOUNTAIN	Replace inlet grille & improve internals	0	0	0	2,000	0
20250	OR448	BOTTLE ALLEY UPPER	Railing replacement - heritage railings poor	0	0	0	25,000	0
20245	OR449	EAST HILL LIFT PC	Interior refit due to dampness	0	0	10,000	0	0
		Total of Other Work		687,550	707,090	529,500	337,000	286,000

PIER Outcomes

Appendix K

	Cost Centre	Revised			
		2019-20 £'000	2020-21 £'000	2021-22 £'000	2022-23 £'000
PIER Savings identified in 2019/20 for 2020/21 (not included elsewhere)					
1 Street Cleaning	20295	0	12	12	12
2 Parks and Open Spaces	20310	0	7	7	7
3 Business Support	20111	0	5	5	5
4 Community Contact Centre - Staff Savings	20113	0	23	23	23
5 Revenues and Benefits - Staff Savings	Various	0	150	150	190
6 Community Cohesion - reduce compliance officer post	20215	0	15	15	15
7 Theatre - Reduced Contribution	20249	0	100	200	200
8 Community Partnership Fund - Cease from 2021/22	20219	0	8	156	156
9 ICT Manager post	Various	44	44	44	44
Total Prior year identified savings for 2020-21 onwards		44	364	612	652
PIER Savings identified for 2020/21 Budget Process					
10 Insurance contract retender	Various	150	150	150	150
11 Cemetery rate revaluation appeal	20303	86	37	37	37
12 Accountancy - Reduced hours of a number of posts	20109	0	30	30	30
13 ICT - Delete ICT support officer currently vacant	20121	0	20	20	20
14 Continuous Improvement & Democratic Services - Delete Policy & Performance Co-ordinator post	20102	0	30	30	30
15 HR/Business Support team - Restructure team	20111	0	10	10	10
16 Pensions Contributions - Implement salary sacrifice scheme	20135	0	17	17	17
17 Legal Services - Delete vacant senior legal admin post and other savings	20106	0	10	10	10
18 CCTV - Reduced service activity	20290	0	120	120	120
19 Hate Crime - Budget given to Hastings Voluntary Action reduced	20299	0	10	20	20
20 Waste and Street Cleansing - Reduction in agency staff costs	Various	0	30	30	30
21 Consolidation of crown green bowling facilities. Reduction of putting facilities.	20310	0	20	20	20
22 Economic Development - Delete Economic Development Officer post	20208	0	31	31	31
23 Regeneration and Culture - Delete Community Cohesion Officer post	20215	0	20	20	20
24 Community Partnership Fund - Project Support and compliance officer post to be transferred to Foreshore Trust	20219	0	15	15	15
25 Resorts Services - Resort Facilities Officer - Reduce hours and responsibility	20176	0	9	9	9
26 Regeneration and Culture - Cultural Regeneration Officer reduction in hours	20212	0	27	27	27
27 Sports Management - Seasonal Sports worker post deleted	20257	0	10	10	10
28 Leisure Services - Delete 2 x play worker posts	20265	0	7	7	7
29 Tourism Marketing - Reduce hours of TIC – reduce call on casual staff	20225	0	11	11	11
30 Museum Services - reduced hours.	20251	0	7	7	7
31 Development Control Restructure	20182	0	104	104	104
32 Housing Options - Delete Housing Solutions Officer	20172	0	7	7	7
33 Housing Options - Fund expenditure by FHSG	20172	0	32	32	32
34 Housing Options - Delete Administration Officer post	20172	0	9	9	9
35 Community Contact Centre - Delete CCC Team Leader post	20113	0	30	30	30
36 LLPG & Land Charges - Delete the LLPG & Land Charges Manager post	20173	0	52	52	52
37 Licensing - Delete Licensing Manager post	20281	0	29	34	34
38 Communications - Restructure communications team and refocus work	20324	0	30	30	30
39 Senior Management restructure	20135	0	130	260	260
40 Reduce support to In 2 Play	20267	0	10	20	29
41 Create Admin Hub	Various	0	0	30	30
42 Housing Renewal	20191	0	102	102	102
43 Regeneration - Senior manager cost part funded by grant funding for 1 year	20208	0	25	0	0
44 Active Hastings - Core funding reduced	20264	0	24	24	24
45 Stade Saturdays - Core funding reduced	20212	0	10	10	10
PIER Savings identified for 2020/21 Budget Process	Sub-total	236	1,215	1,375	1,384
47 Land sales - Income generated by proceeds from land sales being invested.	Various	0	75	150	150
48 Freedom Leisure Contract Extension		0	30	30	30
49 Commercial Property/Economic Development income generated from further £10m investment	20132	6	100	200	200
PIER Additional Income Identified 2020/21 Budget Process (excluding fees and charges)	Sub-total	6	205	380	380
	Total PIER Savings	286	1,784	2,367	2,416
Growth Items					
50 Renewable Energy Commitment additional FTE	20321	0	(50)	(50)	(50)
51 Housing Temporary Accommodation costs	20182	(386)	(386)	(386)	(386)
52 Development - Bohemia feasibility and land studies	20209	0	(65)	0	0
53 Cliffs works	20310	0	(100)	(100)	(100)
54 Reservoir works	42346	0	(68)	(68)	(68)
55 Council Tax Reduction Scheme	Various	0	(35)	(35)	(35)
56 Land Charges - reduced income	20181	(82)	(82)	(82)	(82)
57 Cliff railway lost income from downtime and repair costs.	20245	(100)	0	0	0
Total Growth	Sub-total	(568)	(786)	(721)	(721)
Net Overall Savings	Total	(282)	998	1,646	1,695

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
PIER Savings identified in 2019/20 for 2020/21						
1 Street cleansing service	<ul style="list-style-type: none"> Reduction in assumptions about fuel costs Re-charging accurate costs to FT for beach cleaning Cost of year 1 process mapping and systems support met from prioritising existing resources 	£12,000	£12,000	£12,000	N/A	Decision was made as part of the 19/20 Budget Process
2 Parks and Open Spaces - Grounds maintenance	Reduce grounds maintenance costs by: prioritising key areas Alexandra Park, St Leonards Gardens (green flags) and lower part of Warrior Square and Seafront.	£7,000	£7,000	£7,000	N/A	Decision was made as part of the 19/20 Budget Porcess
3 Business Support	Reduction to training budget due to increased usage of e-learning suite of training packages	£5,000	£5,000	£5,000	N/A	Decision was made as part of the 19/20 Budget Porcess
4 Community Contact Centre	Delete 1 vacant Customer Support Officer post	£23,000	£23,000	£23,000	1 FTE	Decision was made as part of the 19/20 Budget Porcess
5 Revenues and Benefits - Staff Savings	Staff reductions in line with transition to Universal Credit and implementation of new technology enabling self-service for more customers (2 vacant posts, one long-term agency worker)	£150,000	£150,000	£190,000	3 FTE	Decision was made as part of the 19/20 Budget Porcess
6 Community Cohesion	Reduce Compliance Officer post – in line with changes to CPF funding	£15,000	£15,000	£15,000	0.5 FTE	Decision was made as part of the 19/20 Budget Process
7 White Rock Theatre - Reduced Contribution	Reduced contribution following Cabinet decision to negotiate terms for the extension of the current contract with HQ Theatres & Hospitality for a period of 5 years	£100,000	£200,000	£200,000	N/A	Decision was made as part of the 19/20 Budget Process
8 Community Partnership Fund	Cease from 2021/22	£8,000	£156,000	£156,000	N/A	Decision was made as part of the 19/20 Budget Process The impact was identified as high and the Council has explored options for alternative funding sources together with other key partners.
9 ICT Manager	Delete vacant ICT Manager post.	£44,000	£44,000	£44,000	1 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be on internal support and delivery of ICT support and developments.
Sub Total	PIER Savings identified in 2019/20	£364,000	£612,000	£652,000	5.50	

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
PIER Savings identified for 2020/21 Budget Process						
10 Insurance contract retender	Savings resulting from retendering insurance contract.	£150,000	£150,000	£150,000	N/A	N/A
11 Cemetery rate revaluation appeal	Appeal of ratings valuation	£37,000	£37,000	£37,000	N/A	N/A
12 Accountancy	Reduced hours of a number of posts (achieved in 19/20)	£30,000	£30,000	£30,000	Reduced by 0.6 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be on the internal support team.
13 ICT	Delete vacant ICT support officer post	£20,000	£20,000	£20,000	1 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The post has been vacant and team has re-ordered work to accommodate.
14 Continuous Improvement and Democratic Services	Delete 1 x Policy and Performance Co-ordinator post (0.8FTE)	£30,000	£30,000	£30,000	0.8 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be on the internal team.
15 HR/Business Support team	Delete vacant Senior HR officer (0.6FTE) Create new grade 10 trainee HR officer (1FTE) Create Little Gate Farm apprentice (0.4 FTE) (already in place)	£10,000	£10,000	£10,000	Net 0.8FTE gain (lower graded posts)	A positive impact has been identified as HBC are now facilitating a colleague with learning disabilities to become a valued member of our team
16 Pensions Contributions	Undertake work to implement AVC salary sacrifice scheme to save on NI payments at no disadvantage to HBC or employee	£17,000	£17,000	£17,000	N/A	N/A
17 Legal Services	Delete vacant senior legal administration post and replace with 0.8FTE administration officer post. Plus licenses, supplies and services savings	£10,000	£10,000	£10,000	0.2 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be on the internal team.
18 CCTV	Reduce activity and mothball equipment Savings will arise from: <ul style="list-style-type: none"> • Deleting 4 posts • Cease monitoring CCTV cameras owned by HBC Note - maintenance payments to Sussex Police retained. Note - payments to contractors for maintenance of car park and buildings cameras and data transmission associated with this infrastructure will also be retained. <ul style="list-style-type: none"> • Stop operating: <ul style="list-style-type: none"> o town centre pedestrianised area rising bollards on behalf of ESCC o access arrangements to the Stade - move to fully automated user fob system 	£120,000	£120,000	£120,000	4 FTE	Medium/High impact – The council acknowledges that this service is valued by the community. However it is not a statutory function and the council's financial position means we are unable to continue to provide this service. The Police service will continue (as they do now) to monitor the cameras and take control whenever necessary.

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
	<ul style="list-style-type: none"> o as the 'control' for the shopwatch and barwatch radio networks • Introduce alternative emergency call handling arrangements for the Priory Street car park lift. Some savings will be re-directed to: <ul style="list-style-type: none"> • Extend externalized out of hours cover to times covered by CCTV team • Different lone worker monitoring arrangements for services that use the CCTV control room staff 					
19 Hate Crime	Funding to Hastings Voluntary Action reduced in 2020-21 (funded from Government Grant Reserve - Brexit Funding). Hastings Voluntary Action contributing £10,000 in 2020-21.	£10,000	£20,000	£20,000	N/A	No impact in 2020-21. High impact from 2021-22 – The council acknowledges that this will have a disproportionate impact on those groups experiencing hate crime, however our financial position means we are unable to continue our support in this way. The Police have statutory duties in relation to hate crime and we will continue to work with them and other partners through the Community Safety Partnership to mitigate the effects of hate crime in Hastings.
20 Waste and Street Cleansing	Reduction in agency staff costs by moving to new weekend shift patterns. Other supplies and services	£30,000	£30,000	£30,000	N/A	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. No negative service impact has been identified.
21 Consolidation of crown green bowling facilities. Reduction of putting facilities.	Reduce operating costs by no longer providing bowling at Alexandra Park and West Marina Gardens, and also cease putting at West Marina Gardens. Thereby consolidating all crown green bowling and putting to the existing facilities at White Rock Gardens.	£20,000	£20,000	£20,000	N/A	Medium – The council acknowledges that this will have a disproportionate impact to these service users, however our financial position means we are unable to continue our support in this way.
22 Economic Development	Delete Economic Development Officer post	£31,000	£31,000	£31,000	0.72FTE	Medium impact – the council acknowledges this post supports various small businesses and SMEs, however, other organisations offer support and the council are unable to continue a dedicated business support function in this way.
23 Regeneration and Culture	Delete Community Cohesion Officer post, and retain funds to secure support for the Youth Council.	£20,000	£20,000	£20,000	1 FTE	High - A key function of this post is to support the Youth Council, however the council is retaining funds to secure alternative support for the Youth Council.
24 Community Partnership Fund	0.5FTE* Project Support and compliance officer post to be transferred to Foreshore Trust to administer the FT grants programme from 2020/21	£15,000	£15,000	£15,000	N/A	N/A

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
25 Resorts Services	Change role of Resort Facilities officer - Reduce hours and responsibility 0.45 FTE	£9,000	£9,000	£9,000	0.55 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be limited by retention of 0.45FTE for essential tasks and the introduction of the new administration hub.
26 Regeneration and Culture	Change role of Cultural Regeneration Officer to focus on specific duties - Reduce hours by 0.5FTE and responsibility	£27,000	£27,000	£27,000	0.5 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be limited by retention of 0.5FTE for essential tasks and the Museum and Cultural Manager leading on strategic engagement.
27 Sports Management	Seasonal Sports worker – delete when bowls consolidated (related to 21 above)	£10,000	£10,000	£10,000	0.7 FTE	As 39 above
28 Leisure Services	Delete 2x casual play worker posts (already achieved).	£7,000	£7,000	£7,000	0.32 FTE	High impact – our future play activity will be targeted closely at deprived communities where our very limited resources may be applied
29 Tourism Marketing	Reduce hours of TIC – reduce call on casual staff	£11,000	£11,000	£11,000	N/A	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. No negative service impact has been identified - the days when hours will be reduced are in mid-winter when visitor numbers are very low.
30 Museum Services	Museum – reduce hours.	£7,000	£7,000	£7,000	N/A	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. No negative service impact has been identified - the days when hours will be reduced are outside of the peak visitor times.
31 Development Control Restructure	Restructure of Development Control Team completed in 19/20 resulting in some posts being deleted and some new posts being created. Net loss of 3.72 FTE but no further redundancies as posts are vacant.	£104,000	£104,000	£104,000	Net loss of 3.72 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The restructure has been implemented. However, the effect of the changes is still to be fully assessed as some posts remain vacant due to difficulties in recruiting suitable staff. The impact will continue to be monitored throughout the year in terms of planning performance.
32 Housing Options	Delete Housing Solutions Officer post	£7,000	£7,000	£7,000	0.5FTE	The primary role of the postholder is assist residents who might otherwise require DFG adaptations secure alternative housing solutions in the private or social housing sectors. The council currently part funds the post with the County Council. Future years funding is at risk. Bringing forward the conclusion of the scheme would likely impact upon demand for DFGS but there is sufficient funds within the capital allocation too accommodate this at present. Therefore whilst regrettable, mitigation is available.
33 Housing Options	Fund a Housing Options Officer post from Flexible Homlessness Support Grant	£32,000	£32,000	£32,000	N/A	No impact on service delivery

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
34 Housing Options	Delete Administration Officer post	£9,000	£9,000	£9,000	0.5 FTE	The remaining staffing levels remain adequate to meet our statutory duties and support vulnerable residents
35 Community Contact Centre	Following further channel shift and increased on-line services delete 1 x CCC Team Leader post	£30,000	£30,000	£30,000	1 FTE	Medium - We will continue to promote channel shift to My Hastings and self-service for those residents who can use these channels, the remaining staff resources will be prioritised to support most vulnerable residents.
36 LLPG & Land Charges	Delete the LLPG & Land Charges Manager post	£52,000	£52,000	£52,000	1 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The remaining resource levels are considered appropriate to meet our statutory and performance targets. Elements of this work are due to reduce in future years in line with the governments commitment to transfer some functions of land charge work to land registry.
37 Licensing	Delete Licensing Manager post from 30th June 2020	£29,000	£34,000	£34,000	0.6 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The remaining resource levels are considered appropriate to meet our statutory and performance targets.
38 Communications	Restructure communications team Delete: • Communications Manager post 1FTE (£48k saving) • Vacant 0.8FTE Graphic Designer post (£25k saving) Create 1.5 FTE grade 8 officers. Retain some budget to purchase external support only if essential.	£30,000	£30,000	£30,000	0.3 FTE Net loss Loss 1.8 FTE + 1.5FTE lower graded posts	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The remaining resource levels are considered appropriate to meet our statutory and performance targets.
39 Senior Management restructure	By autumn 2020 Delete 1 x Director post Delete 1 x Assistant Director post Delete 2 x PAs from senior PAs pool	£130,000	£260,000	£260,000	4 FTE	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will occur from a reduction in senior leadership capacity.
40 In 2 Play	Taper support to In 2 Play to operate the Adventure Play Ground over a number of years.	£10,000	£20,000	£29,000	N/A	High – The council acknowledges that this will have a disproportionate impact to these service users, however our financial position means we are unable to continue our support in this way.
41 Create admin hub	Project undertaken in 2020 to identify new a service support model to provide appropriate levels of admin, technical and project support across HBC as the council continues to reduce in overall size.	£0	£30,000	£30,000	N/A	N/A

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
42 Housing Renewal	1st stage restructure of Housing Renewal Team. Team Leader Post and an Environmental Health Practitioner Post moved to Selective Licensing. The Selective Licensing posts are funded by income. The final restructure will be completed by November 2020 once a decision has been made about a replacement Licensing Scheme subject to Cabinet and Secretary of State approval.	£102,000	£102,000	£102,000	N/A	N/A
43 Regeneration	Senior manager post – core cost part funded by grant funding for one year	£25,000	£0	£0	N/A	N/A
44 Active Hastings	Core funding reduced by £24k	£24,000	£24,000	£24,000	N/A	Low impact on a high impact service - the model applied means the team will continue to seek external funding to support activities and will continue to target the most vulnerable groups/communities
45 Stade Saturdays	Reduce core budget to £5k	£10,000	£10,000	£10,000	N/A	No disproportionate impact has been identified on any of the protected characteristics groups as identified by the Equality Act 2010. The service impact will be a fewer number of council supported events on the Stade Open Space.
Sub Total	PIER Savings identified in 2020/21	£1,215,000	£1,375,000	£1,384,000	21.21	
PIER Income identified for 2020/21 Budget Process						
46 Commercial Property/economic development	Indicative income from investing a further £10m in economic development schemes commercial property	£100,000	£200,000	£200,000	N/A	N/A
47 Freedom Leisure Contract Extension	Contract extension for a further 2 years. Contract price reduced by £30,000 p.a. from 2020/21	£30,000	£30,000	£30,000	N/A	N/A
48 Land sales	Indicative capital receipts from sale e.g. Harrow Lane, Mayfield E and Bexhill Road South and investment of proceeds to generate interest or finance capital expenditure.	£75,000	£150,000	£150,000	N/A	N/A
Sub Total	PIER Savings identified in 2020/21	£205,000	£380,000	£380,000	0.00	

Activity/Budget Cost Code	Proposal	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)	Equalities Impact Assessment and service impact
		2020/21	2021/22	2022/23		
Growth						
49 Climate change	Create new specialist Project Officer post to deliver the council's renewable energy commitment.	-£50,000	-£50,000	-£50,000	Increase by 1FTE	Service impact: The council is prioritising work around climate change and renewable energy creation.
50 Housing	Temporary accommodation costs including borrowing.	-£386,000	-£386,000	-£386,000	N/A	Service impact: The council is prioritising investment to manage the housing needs of homeless people and to minimise the length of stay in inadequate and expensive B & B accommodation.
51 Development	Bohemia feasibility and land studies £65k growth for site surveys (£19k left from this year plus ACE funding)	-£65,000	£0	£0	N/A	N/A
52 Cliffs works	Ongoing cliff maintenance revenue costs	-£100,000	-£100,000	-£100,000	N/A	N/A
53 Reservoir works	Cost of borrowing £1m over 20-40 years	-£68,000	-£68,000	-£68,000	N/A	N/A
54 Council Tax Reduction Scheme	Council Tax Reduction Scheme 100% our share	-£35,000	-£35,000	-£35,000	N/A	Equalities impact - this scheme enables the council to support our poorest residents with a 100% discount on their council tax bill
55 Land charges - reduced income	Reduction in income	-£82,000	-£82,000	-£82,000	N/A	N/A
Sub Total	Growth	-£786,000	-£721,000	-£721,000	1.00	

SUMMARY	Staffing/ Other Savings/ Income (£)			HBC Staff impact (net loss)
	2020/21	2021/22	2022/23	
PIER Savings identified in 2019/20	£364,000	£612,000	£652,000	5.50
PIER Savings identified in 2020/2021	£1,215,000	£1,375,000	£1,384,000	21.21
PIER Income identified in 2020/2021	£205,000	£380,000	£380,000	0.00
Savings subtotal	£1,784,000	£2,367,000	£2,416,000	26.71
Growth	-£786,000	-£721,000	-£721,000	1.00
TOTAL	£998,000	£1,646,000	£1,695,000	25.71

Land and Property Disposal Programme**Estimated
Receipts
£****2019/20**Sale of Ex Council Houses
Other

185,000**2020/21**Harrow Lane
Mayfield E
Bexhill Road South
West Marina (long leasehold - freehold on houses)
Old Town Hall (subject to rental bids received)
Land at Whitworth Road
Sale of Ex Council Houses
Other

5,185,000**2021/22**Sale of Ex Council Houses
Other

185,000**2022/23**Sale of Ex Council Houses
Other

185,000**2023/24**Sale of Ex Council Houses
Other

185,000

Council Tax – Overall

The Council is recommended to resolve as follows:

- 1 It be noted that the Council has calculated the Council Tax Base 2020/21 for the whole Council area as 26,197.0 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2020/21 is £7,093,624
- 3 That the following amounts be calculated for the year 2020/21 in accordance with Sections 31 to 36 of the Act:
 - (a) 84,016,195 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
 - (b) 76,922,571 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
 - (c) 7,093,624 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
 - (d) 270.78 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
 - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
 - (f) 270.78 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

Appendix M (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2020/21 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	180.52	210.61	240.69	270.78	330.95	391.13	451.30	541.56
East Sussex County Council (Including Adult Social Care +2%)	994.68	1,160.46	1,326.24	1,492.02	1,823.58	2,155.14	2,486.70	2,984.04
East Sussex Fire Authority	63.69	74.30	84.92	95.53	116.76	137.99	159.22	191.06
Police and Crime Commissioner	133.27	155.49	177.7	199.91	244.33	288.76	333.18	399.82
Aggregate of Council Tax Requirements	1,372.16	1,600.86	1,829.55	2,058.24	2,515.62	2,973.02	3,430.40	4,116.48

6. The Council's basic amount of Council Tax for 2020/21 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 2%, or more than 2%, and also more than £5 in 2020/21.

CORPORATE SERVICES AND GOVERNANCE

Appendix O

Reference NO.	2018-19 ACTUAL	SERVICE	2019-20	2019-20	2020-21
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	SUMMARY OF REVENUE ESTIMATES	£	£	£
CR1	171,559	20101 - Director of Corporate Services and Governance	179,380	176,860	179,560
CR2	324,891	20102 - Corp. Policy, Partnerships and Performance	349,060	312,220	269,230
CR3	203,800	20103 - Electoral Services	218,000	213,890	221,870
CR4	358,889	20104 - Estates Services	383,950	379,030	388,380
CR5	211,921	20105 - Building Surveyors	219,680	216,000	221,210
CR6	415,093	20106 - Legal Services	458,360	463,000	462,340
CR7	200,067	20107 / 20108 - Audit and Investigations Services	224,130	238,440	232,490
CR8	948,144	20109 - Accountancy Services	982,720	995,450	1,014,010
CR9	2,491,262	20110 - Revenues Services	2,560,010	2,388,910	2,384,900
CR10	652,649	20111 - People, Customer and Business Support	619,330	610,750	617,280
CR11	218,074	20112 - Corporate Personnel Expenses	187,980	196,830	185,670
CR12	832,608	20113 - Contact Centre	927,930	850,580	856,270
CR13	267,402	20115 - Transformation Team	314,370	279,860	265,160
CR14	12,507	20116 - Admin Buildings - Town Hall	51,420	75,800	50,290
CR15	473,905	20117 - Admin Buildings - Murial Matters House	488,940	522,590	486,760
CR16	78,633	20118 - Admin Buildings - General Expenses	75,870	75,940	71,320
		20119 - Admin Buildings - Corporate Archive / DSO			
CR17	60,899	Operational Building	63,200	60,900	57,270
CR18	1,174,201	20120 - Corporate Expenses	1,393,170	1,306,920	1,244,500
CR19	734,964	20121 - IT	783,040	733,560	714,920
CR20	295,293	20122 - IT Reserve / Hardware	411,670	337,540	310,940
CR21	42,792	20123 - Land & Property Systems-GIS	44,170	45,990	48,170
	(10,169,274)	Less recharges to other services	(10,936,380)	(10,481,060)	(10,282,540)
	(0)	Unallocated Balance	0	0	0
CR22	787,289	20124 - Corporate Management Expenses	776,880	537,890	575,430
CR23	730,365	20125 - Non Distributed Costs	767,350	769,960	820,000
CR24	1,521,798	20126 / 20127 / 20128 - Benefit Payments and Administration	1,288,640	1,470,070	1,475,400
CR25	521,691	20129 - Council Tax and Business Rates Collection	684,610	615,620	613,820
CR26	(349,831)	20130 - Employment Areas	(349,480)	(368,830)	(363,900)
CR27	(1,267,722)	20131 - Factory Units	(1,175,630)	(1,232,250)	(1,324,650)
CR28	(2,237,490)	20132 - Farms and Other Properties	(2,713,350)	(2,668,710)	(3,265,520)
CR29	50,777	20135 - Other Expenditure	576,000	276,620	293,600
CR30	200,506	20136 / 20137 - Registration of Electors	211,750	215,810	213,220
CR31	828,403	20138 - Cost of Democracy	893,300	890,080	898,020
CR32	228,490	20139 / 20140 - Election Expenses	126,970	123,590	200,940
CR33	25,439	20144 - Local Strategic Partnership	27,330	24,450	21,080
CR34	20,394	20145 - Sustainable Energy & Development	23,970	19,360	16,690
CR35	8,480	20146 - Public Consultation	9,110	8,150	7,030
CR37	14,811	20148 - Shelters and Seats	19,250	18,130	18,250
CR38	7,718	20149 - Street Naming and Numbering	8,210	8,350	8,210
CR39	65,926	20150 - Decorative Lighting	80,570	116,770	87,870
CR40	18,194	20318 - Corporate Systems ERP	0	0	0
CR41	0	20151 / 20152 / 20155-61 - Foreshore Trust	0	0	0
CR42	104,720	20324 - Communications and Design	111,390	100,380	80,840
		Estimated Redundancy Costs	0	258,000	0
	1,279,957		1,366,870	1,183,440	376,330

OPERATIONAL SERVICES

Appendix O

Reference NO.	2018-19 ACTUAL	SERVICE	2019-20	2019-20	2020-21 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<u>SUMMARY OF REVENUE ESTIMATES</u>	£	£	£
OS1	976,078	20169 - Environmental Services Management & Administration	1,047,060	1,008,360	1,023,960
OS2	417,422	20170 - Amenities Administration	438,800	417,750	392,220
OS3	538,283	20316 - Waste Service - Management and Admin	462,690	418,980	465,010
OS4	808,396	20317 - Parking Service - Management and Admin	933,490	820,410	871,090
OS5	859,180	20172 - Administration - Housing	893,200	985,320	978,670
OS6	139,152	20173 - Local Land Planning Management & Admin	143,550	6,050	(45,130)
OS7	182,401	20174 - Director of Operational Services	186,430	185,360	189,010
OS8	260,085	20175 - Leisure Administration	263,530	297,750	283,930
OS9	179,081	20176 - Resort Services Management and Administration	156,290	227,020	161,150
OS10	345,813	20177 - Regeneration Administration Division	341,880	555,350	368,570
OS11	356,610	20178 - Communications & Marketing	365,970	377,300	353,420
	(5,066,676)	Less recharges to other services	(5,232,890)	(5,299,650)	(5,041,900)
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	(4,174)	Unallocated Balance	0	0	0
OS12	39,199	20179 - Building Control	42,680	53,060	61,000
OS13	951,771	20180 - Development Control & Conservation	944,630	905,920	788,360
OS14	(170,455)	20181 - Local Land Charges Register	(107,770)	(104,210)	(103,230)
OS15	1,012,282	20182 - Homelessness	915,018	1,229,880	1,048,290
OS16	(73,515)	20207 - Rough Sleeper Prevention	0	0	0
OS17	(501)	20206 - Syrian Resettlement Programme	(160)	0	0
OS18	35,431	20184 - Social Lettings	(10,610)	74,350	68,350
OS19	146,659	20185 - Homelessness Strategy	150,250	132,190	123,750
OS20	71,470	20186 - Housing Register	73,400	88,920	86,080
OS21	19,378	20187 - Funded Deposits	23,200	23,200	0
OS22	18,438	20188 - Youth Homelessness	22,220	15,610	16,170
OS23	378,487	20191 - Housing Renewal	427,860	465,130	355,750
OS24	(130,576)	20193 - Rogue landlords	0	52,840	77,740
OS25	(652,668)	20195 - Selective licensing	(3,890)	162,210	127,180
OS26	(184,337)	20196 - Housing Licensing	(19,440)	9,580	32,230
OS27	(1,722)	20197 - Housing Solution Services	33,900	89,120	13,760
OS28	11,251	20199 - Coastal Space Enforcement Activities	11,650	0	0
OS29	20,689	20200 - Dangerous Structures	2,500	7,500	2,500
OS30	239,763	20202 - Housing - NHS Clinical Commissioning Group CCG	(180)	0	0
OS31	31,302	20204 - Sustainable Housing in Inclusive Neighbourhoods	32,650	16,780	30,630
OS32	10,340	20205 - Climate Active Neighbourhoods	13,380	13,370	0
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	1,772,685	<u>Housing and Built Environment</u>	2,551,288	3,235,450	2,728,560
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Reference NO.	2018-19 ACTUAL	SERVICE	2019-20	2019-20	2020-21
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
OS33	356,693	20208 / 20209 Regeneration Activity	403,190	332,230	313,370
OS34	38,513	20209 White Rock Area Development	33,000	191,230	101,750
OS35	307,088	20211 - Planning Policy	410,360	423,550	332,120
OS36	150,552	20212 - Cultural Activities	147,030	169,100	108,170
OS37	61,672	20213 - Cultural Development	0	0	0
OS38	77,051	20214 - External Funding Initiatives	91,910	94,230	88,620
OS39	47,058	20215 - Community Cohesion	45,830	54,530	31,100
OS40	(10,449)	20216 - Fisheries Local Action Group (FLAG)	(8,430)	(10,120)	0
OS41	0	20326 - Hastings Fish Brand	0	0	0
OS42	545	20217 - Coastal Communities Fund	0	30,580	0
OS43	(15,800)	20269 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	(15,800)	(15,800)	(15,800)
OS44	249,027	20219 - Community Partnership Funding	238,080	240,270	211,900
OS45	(499)	20220 - Older and Younger People	0	0	0
OS46	5,200	20221 - Youth Activities (Young Persons Council)	5,000	5,000	5,000
OS47	0	20166 - Town Centre Management (BID)	0	0	0
OS48	5,025	20167 - Community Development Activity	5,000	0	0
OS49	101,690	20222 - 1066 Country Campaign	180,790	163,650	178,990
OS50	72,096	20223 / 20224 - Tourism Marketing	0	0	0
OS51	139,540	20225 - Tourist Information Centre	131,960	127,420	115,510
OS52	33,836	20226 - Community Awareness	36,790	3,100	33,710
OS53	5,419	20227 - Twinning / Sierra Leone	6,590	0	0
OS54	111,766	20228, 20229, 20230-20133, 20234-20235, 20236, 20237, 20238 Raising the Profile of Hastings	85,250	73,570	74,720
OS55	825	20239 - Meteorological Expenses	1,240	4,370	820
OS56	42,565	20240 - Civic & Ceremonial Expenses	46,930	34,480	39,170
OS57	11,617	20241 - Filming	(4,000)	(4,000)	(4,000)
OS58	16,929	20242 - Coastal Protection	16,650	20,720	15,110
OS59	4,171	20243 - Navigational Aids	4,820	7,010	3,030
OS60	15,268	20244 - Env. Schemes Net Shops	13,680	29,650	24,420
OS61	(106,741)	20245 - Cliff Railways	(143,010)	(52,190)	(155,860)
OS62	8,908	20246 / 20247 - Castle and Caves	(32,300)	(18,470)	5,410
OS63	(233,572)	20248 - Chalets and Beach Huts	(257,530)	(206,580)	(245,410)
OS64	651,880	20249 - White Rock Theatre	562,000	513,280	484,294
OS65	107,705	20250 - Seafront	121,290	239,460	219,740
OS66	424,125	20251-20255 - Museums	431,650	425,010	433,300
OS67	(30,043)	20327 - Museum & Schools Project	0	30,040	(10)
OS68	1,163	20256 - First World War Project	0	0	0
OS69	(3,610)	20257 - Sports Management	11,960	18,030	(3,370)
OS70	37,660	20258 - Falaise Fitness Centre	22,410	46,290	45,300
OS71	26,192	20259 - Sports Centres	129,980	117,810	182,240
OS72	(10,000)	20260 - William Parker Athletic Track	3,820	0	0
OS73	20,289	20271 - Opening Doors	0	0	0
OS74	91,391	20261 - Sports Development	92,810	0	0
OS75	15,443	20262 - Street Games	0	0	0
OS76	(23,448)	20263 - Sports for All	0	0	0
OS77	25,141	20264 - Active Hastings	79,110	238,080	187,580
OS78	152,371	20265 - Play Development	76,910	0	0
OS79	40,331	20267 - Play Pathfinder	43,870	70,500	58,710
OS80	3,105	20268 - Playground Projects	0	0	0
OS81	113,849	20321 - Renewable Energy Solutions	66,090	86,120	147,640
3,139,539		Regeneration and Culture	3,084,930	3,482,150	3,017,274

Reference NO.	2018-19 ACTUAL	SERVICE	2019-20	2019-20	2020-21
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
OS82	305,342	20276 - Food Safety	327,220	299,040	309,330
OS83	130,011	20277 / 20278 - Health and Safety	137,210	194,890	190,590
OS84	318,790	20279 - Environmental Protection	340,220	363,860	379,330
OS85	52,617	20280 - Pest Control	46,660	45,870	46,760
OS86	6,640	20281 - Local Licensing	58,820	24,000	8,160
OS87	(56,455)	20283 - Liquor Licensing	(63,030)	(68,120)	(68,060)
OS88	(19,382)	20284 - Gambling Licensing	(22,970)	(23,660)	(23,710)
OS89	49,431	20285 - Stray Dog Contract	48,960	46,140	45,710
OS90	59,097	20286 - Emergency Planning	61,700	55,160	54,140
OS91	(603,159)	20287 / 20288 - Parking	(669,200)	(666,350)	(650,260)
OS92	274,864	20290 - Closed Circuit Television	233,450	206,650	76,020
OS93	(3,468)	20291 - ESCC Highway Tree Maintenance	(3,000)	(3,000)	(3,000)
OS94	1,218,879	20293 - Waste Collection	1,450,570	1,250,620	1,249,860
OS95	(70,533)	20294 - Recycling	735,760	735,480	964,970
OS96	1,368,742	20295 - Street Cleansing	350,710	346,410	60,780
OS97	103,137	20323 - Waste and Street Cleansing (DSO)	1,260,550	1,208,480	1,409,290
OS98	9,019	20296 - Greenwaste	(47,340)	(143,370)	(192,830)
OS99	305,540	20297 - Waste and Environmental Enforcement Team	302,240	317,440	285,480
OS100	(274)	20298 - Together Action	22,780	42,220	37,470
OS101	135,254	20299 - Safer Hastings Partnership (HBC)	128,920	105,760	100,880
OS102	(9,441)	20300 - Safer Hastings Partnership (External)	0	0	0
OS103	30,072	20302 - Watercourses	33,710	40,150	33,320
OS104	(552,339)	20303 / 20304 - Cemetery and Crematorium	(449,670)	(622,620)	(548,030)
OS105	23,187	20305 - Travellers Costs	23,030	25,920	25,760
OS106	49,797	20306 - Town Centre	50,380	35,870	38,890
OS107	10,768	20307 - Allotments	7,190	(2,930)	(4,850)
OS108	47,451	20308 - Ecology	55,030	19,260	18,610
OS109	126,448	20309 - Arboriculture	143,680	171,990	143,560
OS110	1,588,952	20310 - Parks and Gardens	1,369,540	1,508,790	1,396,620
OS111	92,299	20312 / 20313 - Hastings Country Park	102,560	130,440	171,600
OS112	6,534	20314 - Countryside Stewardship	26,000	24,000	24,000
OS113	281,850	20315 - Public Conveniences	260,390	288,420	297,920
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	5,279,665	Environment and Place	6,322,070	5,956,810	5,878,310
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		Estimated Redundancy Costs	0	788,000	0
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	10,187,715	Operational Services Directorate Total	11,958,288	13,462,410	11,624,144
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CAPITAL PROGRAMME SUMMARY

	Original 2019/20	Revised 2019/20	2020/21	2021/22	2022/23	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Net cost by Service							
Corporate Resources	5,492	6,986	13,279	6,923	0	0	27,188
Operational Services	11,164	8,594	3,657	10,387	70	1,645	24,353
	16,656	15,580	16,936	17,310	70	1,645	51,541

Net cost by Status

Committed Schemes	c	14,156	13,262	5,471	15,194	70	1,645	35,642
Uncommitted Schemes	u	0	0	8,650	0	0	0	8,650
New Schemes	n	2,500	2,318	2,815	2,116	0	0	7,249
		16,656	15,580	16,936	17,310	70	1,645	51,541

Gross cost of schemes analysed by service

Corporate Resources	5,492	6,986	14,079	6,923	0	0	27,988
Operational Services	13,759	11,475	12,021	12,199	1,882	3,457	41,035
	19,251	18,461	26,100	19,122	1,882	3,457	69,022

CORPORATE RESOURCES - CAPITAL PROGRAMME

Appendix P (continued)

Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.19	2019/20	Revised 2019/20	2020/21	2021/22	2022/23	Subsequent Years
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CR-06	Sandrock Park - Land Purchase	* c	23	23	0	23	0	0	23	0	0
CR-09	New Factory unit	* c	1,524	1,524	1,524	0	0	0	0	0	0
CR-16	New ERP system	* c	1,019	540	522	0	18	0	0	0	0
CR-17	Commercial Property Investments (Seddlescombe Rd)	* c	2,406	2,406	2,406	0	0	0	0	0	0
CR-19	Conversion of 12/13 York Buildings	* c	846	846	28	602	654	164	0	0	0
CR-22	Priory Meadow Contribution to Capital Works	* c	700	700	162	126	88	50	400	0	0
CR-23	Commercial Property Investments	* u	8,650	8,650	0	0	0	8,650	0	0	0
CR-24	Harold Place Redevelopment	* c	71	71	71	0	0	0	0	0	0
CR-26	Commercial Property Investments - Churchfields Business Centre	* c	3,300	2,500	0	0	35	2,465	0	0	0
CR-27	Commercial Property Investment Lacuna Place	* c	9,612	9,612	9,262	0	0	350	0	0	0
CR-28	Commercial Property Investments London Rd & Shepherd St	* c	1,350	1,350	0	0	1,350	0	0	0	0
CR-29	Commercial Property Investment - Cornwallis Street Development	* c	7,000	7,000	0	0	0	500	6,500	0	0
CR-30	Commercial Property Investment - Harold Place Restaurant Devt	* c	1,200	1,200	0	0	100	1,100	0	0	0
CR-31	Commercial Property Investments (Heron House)	* c	2,673	2,673	2,673	0	0	0	0	0	0
CR-32	Commercial Property Investments (311-323 Bexhill Rd)	* c	9,051	9,051	4,310	4,741	4,741	0	0	0	0
	Schemes Already Committed	c	40,775	39,496	20,958	5,492	6,986	4,629	6,923	0	0
	Schemes Uncommitted	u	8,650	8,650	0	0	0	8,650	0	0	0
	New Schemes	n	0	0	0	0	0	0	0	0	0
	No further approval required	*									
Total Capital Expenditure			49,425	48,146	20,958	5,492	6,986	13,279	6,923	0	0

	Total Cost £'000	Before 31.3.19 £'000	19/20 £'000	Revised 19/20 £'000	20/21 £'000	21/22 £'000	22/23 £'000	Subsequent Years £'000
CR-24 71264	Harold Place Redevelopment							
	Demolition of Public Convenience - Harold Place							
	<u>Funding Source</u>							
	Council	71	71	0	0	0	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	71	71	0	0	0	0	0
CR-26 71272	Commercial Property Investments - Churchfields Business Centre							
	Sidney Little road Business Incubator Hub							
	<u>Funding Source</u>							
	Council	2,500	0	0	35	2,465	0	0
	Other - LGF funding £500k & CHART £300k	800	0	0	0	800	0	0
	Total Funding	3,300	0	0	35	3,265	0	0
CR-27 71273	Commercial Property Investment Lacuna Place							
	Office building with ground floor retail accommodation totalling 39,696 Sq.ft.							
	<u>Funding Source</u>							
	Council	9,612	9,262	0	0	350	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	9,612	9,262	0	0	350	0	0
CR-28 71274	Commercial Property Investments London Rd & Shepherd St							
	Purchase of 20 to 28 (even) London Road and Land at 35 Shepherd St, Hastings, St Leonards-on-Sea.							
	<u>Funding Source</u>							
	Council	c 1,350	0	0	1,350	0	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	1,350	0	0	1,350	0	0	0
CR-29 71275	Commercial Property Investment - Cornwallis Street Development							
	Redevelopment of Cornwallis Street for Hotel							
	<u>Funding Source</u>							
	Council	c 7,000	0	0	0	500	6,500	0
	Other	0	0	0	0	0	0	0
	Total Funding	7,000	0	0	0	500	6,500	0
CR-30 71276	Commercial Property Investment - Harold Place Restaurant Devt							
	Redevelopment of Harold Place for Restaurant use							
	<u>Funding Source</u>							
	Council	c 1,200	0	0	100	1,100	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	1,200	0	0	100	1,100	0	0
CR-31 71277	Commercial Property Investments (Heron House)							
	Acquisition of Commercial Property (Heron House)							
	<u>Funding Source</u>							
	Council	2,673	2,673	0	0	0	0	0
	Other	0	0	0	0	0	0	0
	Total Funding	2,673	2,673	0	0	0	0	0

Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.19	2019/20	Revised 2019/20	2020/21	2021/22	2022/23	Subsequent Years
			£'000	£'000	£'000	£'000	£'000	£'000	£,000	£,000	£'000
H07	Private Sector Renewal Support	* c	147	0	0	0	0	0	0	0	0
H08	Disabled Facilities Grant	* c	8,448	0	0	0	0	0	0	0	0
H15	Empty Homes Strategy - CPO	* c	250	250	100	100	50	50	50	0	0
OS-05	Purchase of Temporary Homelessness Accommodation	* n	5,766	5,766	873	2,500	2,318	2,575	0	0	0
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	286	78	43	30	0	0	0
RP16	Road at Pelham Arcade	* c	125	75	11	64	0	64	0	0	0
RP11	Groyne Refurbishment	* c	175	175	0	75	35	35	35	35	35
ES35	Work on Harbour Arm and New Groynes	* c	2,995	30	0	0	30	0	0	0	0
ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0	0
RP09	Public Realm	* c	260	169	88	50	31	50	0	0	0
ES32	Country Park - Interpretive Centre	* c	771	308	0	266	308	0	0	0	0
ES37	Playgrounds Upgrade Programme	* c	302	283	128	95	117	38	0	0	0
OS 28	Hastings Housing Company	c	9,309	9,309	1,114	5,000	4,295	0	3,900	0	0
OS 26	DSO - Waste and Cleansing service - Vehicles	* c	780	780	18	780	762	0	0	0	0
OS 27	DSO Waste and Cleansing service - Depot Works & Equipm	* c	331	331	15	256	316	0	0	0	0
OS06	Energy - Solar Panels	c	1,700	1,700	62	1,661	0	0	1,638	0	0
OS10	Energy - Ground Mounted Solar	c	2,184	2,184	0	84	84	200	1,900	0	0
OS07	Energy Generation - Unallocated	n	2,116	2,116	0	0	0	0	2,116	0	0
OS3	Coastal Communities scheme 4	* c	491	0	0	0	0	0	0	0	0
OS4	Buckshole Reservoir	* c	837	837	0	0	50	160	627	0	0
OS12	Priory Street Multi Storey Car Park	* c	1,520	1,520	0	120	120	0	0	0	1,400
OS13	Lower Bexhill Road	* c	7,040	140	0	35	35	35	35	35	0
OS14	Electric Vehicles	* c	468	468	0	0	0	172	86	0	210
OS15	Electric Vehicle Infrastructure	* c	8	8	0	0	0	8	0	0	0
OS16	Priory Street Works	n	140	140	0	0	0	140	0	0	0
OS17	Castleham Car Park resurfacing	n	100	100	0	0	0	100	0	0	0
	Schemes Already Committed	c	39,048	18,927	1,822	8,664	6,276	842	8,271	70	1,645
	Schemes Uncommitted	u	0	0	0	0	0	0	0	0	0
	New Schemes	n	8,122	8,122	873	2,500	2,318	2,815	2,116	0	0
	No further approval required										
Total Capital Expenditure			47,170	27,049	2,695	11,164	8,594	3,657	10,387	70	1,645

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.19 £'000	19/20 £'000	Revised 19/20 £'000	20/21 £'000	21/22 £'000	22/23 £'000	Subsequent Years £'000
H07 71227	Private Sector Renewal Support							
	Property grants to bring conditions up to minimum standards.							
	<u>Funding Source</u>							
	Council	0	0	0	0	0	0	0
	Regional Housing Board Grant+ LEP funding of £46K	147	27	50	93	27	0	0
	Total Funding	147	27	50	93	27	0	0
H08 71228	Disabled Facilities Grant							
	Property Grants for disabled facilities Grant of £1,812,584 for 2019/20 (DFG reserve 1.494m @ 31st March 2019)							
	<u>Funding Source</u>							
	Council	0	0	0	0	0	0	0
	Government Grant including additional £202.5K	8,448	0	1,500	1,200	1,812	1,812	1,812
	Total Funding	8,448	0	1,500	1,200	1,812	1,812	1,812
H15 71229	Empty Homes Strategy - CPO							
	Rolling programme of purchases and disposals							
	<u>Funding Source</u>							
	Council	250	100	100	50	50	50	0
	Government Grant	0	0	0	0	0	0	0
	Total Funding	250	100	100	50	50	50	0
OS-05 71266	Purchase of Temporary Homelessness Accommodation							
	Purchase of temporary accommodation to reduce B&B expenditure. Initial budget of £3,191k & a further £2,575k approved by Cabinet on Nov 4th 2019.							
	<u>Funding Source</u>							
	Council	5,766	873	2,500	2,318	2,575	0	0
	Government Grant	0	0	0	0	0	0	0
	Total Funding	5,766	873	2,500	2,318	2,575	0	0
RP04 71231	Restoration of Pelham Crescent/ Pelham Arcade							
	Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property							
	<u>Funding Source</u>							
	Council	359	286	78	43	30	0	0
	Historic England(English Heritage) £280K Council reserves £117K	397	293	104	104	0	0	0
	Total Funding	756	579	182	147	30	0	0
RP16 71232	Road at Pelham Arcade							
	Road above Pelham Arcade							
	<u>Funding Source</u>							
	Council	75	11	64	0	64	0	0
	Other- Freeholder Contributions	50	0	50	0	50	0	0
	Total Funding	125	11	114	0	114	0	0
RP11 71240	Groyne Refurbishment							
	To maintain Beach and Groynes							

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.19 £'000	19/20 £'000	Revised 19/20 £'000	20/21 £'000	21/22 £'000	22/23 £'000	Subsequent Years £'000
<u>Funding Source</u>								
Council	175	0	75	35	35	35	35	35
Other	0	0	0	0	0	0	0	0
Total Funding	175	0	75	35	35	35	35	35
<hr/>								
ES35 71241	Work on Harbour Arm and New Groynes							
	Coastal Protection – FDGIA Funding for sea defence works							
<u>Funding Source</u>								
Council	30	0	0	30	0	0	0	0
Contribution from DEFRA/EA	2,965	2,538	338	427	0	0	0	0
Total Funding	2,995	2,538	338	457	0	0	0	0
<hr/>								
ES36 71242	Further Sea Defence works							
	Hastings Pier to South West Outfall							
<u>Funding Source</u>								
Council	0	0	0	0	0	0	0	0
Other - DEFRA/EA	150	0	150	150	0	0	0	0
Total Funding	150	0	150	150	0	0	0	0
<hr/>								
RP09 71244	Public Realm							
	Improvement & Refurbishment of public realm assets							
<u>Funding Source</u>								
Council	169	88	50	31	50	0	0	0
Other -Coastal Communities Fund revenue 2015/16 £35,000	91	91	0	0	0	0	0	0
Total Funding	260	179	50	31	50	0	0	0
<hr/>								
ES32 71248	Country Park - Interpretive Centre							
	Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.							
<u>Funding Source</u>								
Council	308	0	266	308	0	0	0	0
Other - European Funding 60%	463	0	396	0	463	0	0	0
Total Funding	771	0	662	308	463	0	0	0
<hr/>								
ES37 71249	Playgrounds Upgrade Programme							
	Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades							
<u>Funding Source</u>								
Council	283	128	95	117	38	0	0	0
Other S106	19	0	7	7	12	0	0	0
Total Funding	302	128	102	124	50	0	0	0

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.19 £'000	19/20 £'000	Revised 19/20 £'000	20/21 £'000	21/22 £'000	22/23 £'000	Subsequent Years £'000
OS 28 Hastings Housing Company 71254								
<u>Funding Source</u>								
Council	9,309	1,114	5,000	4,295	0	3,900	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	9,309	1,114	5,000	4,295	0	3,900	0	0
OS 26 DSO - Waste and Cleansing service - Vehicles 71255								
<u>Funding Source</u>								
Council	780	18	780	762	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	780	18	780	762	0	0	0	0
OS 27 DSO Waste and Cleansing service - Depot Works & Equipment 71268								
<u>Funding Source</u>								
Council (£122k IT & equip, £206k Castleham works)	331	15	256	316	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	331	15	256	316	0	0	0	0
OS06 Energy - Solar Panels 71256								
Solar Panels on Council Owned Land / Buildings								
<u>Funding Source</u>								
Council	1,700	62	1,661	0	0	1,638	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	1,700	62	1,661	0	0	1,638	0	0
OS10 Energy - Ground Mounted Solar 71269								
Ground Mounted Solar								
<u>Funding Source</u>								
Council	2,184	0	84	84	200	1,900	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	2,184	0	84	84	200	1,900	0	0
OS07 Energy Generation - Unallocated 71267								
Future Green Energy Projects								
<u>Funding Source</u>								
Council	2,116	0	0	0	0	2,116	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	2,116	0	0	0	0	2,116	0	0
OS3 Coastal Communities scheme 4 Promenade fountain Wi-Fi Rock House & Source 71257								
<u>Funding Source</u>								
Council	0	0	0	0	0	0	0	0
Other CCF £222+ 142 FST £50)	491	491	0	0	0	0	0	0
<u>Total Funding</u>	491	491	0	0	0	0	0	0

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.19 £'000	19/20 £'000	Revised 19/20 £'000	20/21 £'000	21/22 £'000	22/23 £'000	Subsequent Years £'000
OS4 Buckshole Reservoir Statutory Protection Works								
71258								
Spillway, drawdown works, signage & Contract Works								
Council	837	0	0	50	160	627	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	<u>837</u>	<u>0</u>	<u>0</u>	<u>50</u>	<u>160</u>	<u>627</u>	<u>0</u>	<u>0</u>
OS12 Priory Street Multi Storey Car Park								
71265								
Car Park Improvements								
<u>Funding Source</u>								
Council	1,520	0	120	120	0	0	0	1,400
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	<u>1,520</u>	<u>0</u>	<u>120</u>	<u>120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,400</u>
OS13 Lower Bexhill Road								
71271								
Housing Development								
<u>Funding Source</u>								
Council	140	0	35	35	35	35	35	0
Other	6,900	0	0	900	6,000	0	0	0
<u>Total Funding</u>	<u>7,040</u>	<u>0</u>	<u>35</u>	<u>935</u>	<u>6,035</u>	<u>35</u>	<u>35</u>	<u>0</u>
OS14 Electric Vehicles								
71278								
Acquisition of Electric Vehicles								
<u>Funding Source</u>								
Council	468	0	0	0	172	86	0	210
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	<u>468</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>172</u>	<u>86</u>	<u>0</u>	<u>210</u>
OS15 Electric Vehicle Infrastructure								
71279								
Electric Vehicle Charging points, Load loggers, remedial works & EV points								
<u>Funding Source</u>								
Council	8	0	0	0	8	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	<u>8</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8</u>	<u>0</u>	<u>0</u>	<u>0</u>
OS16 Priory Street Works								
71280								
LED Lighting replacement, rewiring & automated gate control								
<u>Funding Source</u>								
Council	140	0	0	0	140	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	<u>140</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>140</u>	<u>0</u>	<u>0</u>	<u>0</u>
OS17 Castleham Car Park resurfacing								
71281								
Resurface Car Park								
<u>Funding Source</u>								
Council	100	0	0	0	100	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>

