

## Hastings and St Leonards Foreshore Charitable Trust

<b>Indicative Forward Plan</b>	<b>2015-16 Budget Estimate</b>	<b>2015-16 Revised Budget</b>	<b>2016-17 Budget Estimate</b>	<b>2017-18 Budget Estimate</b>	<b>2018-19 Budget Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Incoming Resources</b>					
Investment Income	(8)	(8)	(6)	(9)	(10)
Incoming resources	(1,128)	(1,144)	(1,146)	(1,146)	(1,146)
Total incoming resources	<u>(1,136)</u>	<u>(1,152)</u>	<u>(1,152)</u>	<u>(1,155)</u>	<u>(1,156)</u>
<b>Resources Expended</b>					
Charitable activities (exc capital charges)	735	731	739	739	739
Maintenance projects and cyclical repairs	50	50	67	45	45
Governance costs	103	103	103	103	103
Total Resources Expended	<u>888</u>	<u>884</u>	<u>909</u>	<u>887</u>	<u>887</u>
Total Operating Surplus	<u>(248)</u>	<u>(268)</u>	<u>(243)</u>	<u>(268)</u>	<u>(269)</u>
Grants	53	53	50	50	50
Events	17	17	20	20	20
Projects (Main programme)	477	487	165	25	25
<b>(Surplus)/Deficit</b>	<u>299</u>	<u>289</u>	<u>(9)</u>	<u>(174)</u>	<u>(175)</u>
Usable current assets	1,378	1,378	1,089	1,097	1,270
Usable current assets carried forward	1,079	1,089	1,097	1,270	1,444
Minimum reserves	690	690	690	690	690